

**Florida Agricultural and Mechanical University
Board of Trustees**



Academic and Student Affairs Committee Meeting

June 5, 2019

1:00 pm

The Grand Ballroom

Committee Members: Nicole Washington, Chair
Matthew Carter, Thomas Dortch, Bettye Grable, David Lawrence,
Rochard Moricette, and Robert Woody

AGENDA

- | | | |
|------|--|---------------------------|
| I. | Call to Order | Trustee Nicole Washington |
| II. | Roll Call | Ms. Valeria Singleton |
| III. | Approval of Minutes for March 7, 2019 Meeting | Trustee Nicole Washington |
| IV. | Approval of Minutes for April 17, 2019 Meeting | Trustee Nicole Washington |

ACTION ITEMS

- | | | |
|-------|--------------------------------|--------------------------|
| V. | LWOP – Professor Valerie White | Provost Maurice Edington |
| VI. | Tenure | Provost Maurice Edington |
| VII. | Revised Accountability Plan | Provost Maurice Edington |
| VIII. | Profile Assessors | Dr. William Hudson, Jr. |

INFORMATION ITEMS

- | | | |
|-----|--|---|
| IX. | Student Affairs Update <ul style="list-style-type: none">• Update – 2 + 2 Program• Anti-Hazing Update | Vice President William Hudson, Jr.
Mr. Bryan Smith |
| X. | Academic Affairs Update <ul style="list-style-type: none">• Status Update on Key Initiatives<ul style="list-style-type: none">○ Update on Pharmacy Licensure Pass Rate○ Update on Nursing Licensure Pass Rate | Provost Maurice Edington
Dr. Johnnie Early
Dr. Henry Talley |
| XI. | Adjournment | |



**Florida Agricultural and Mechanical University
Board of Trustees Action Item**

Academic and Student Affairs Committee

Date: June 5, 2019

Agenda Item: III

Item Origination and Authorization			
Policy ____	Award of Bid ____	Budget Amendment ____	Change Order ____
Resolution ____	Contract ____	Grant ____	Other ____

Action of Board				
Approved ____	Approved w/ Conditions ____	Disapproved ____	Continued ____	Withdrawn ____

Subject: Minutes for March 7, 2019

Rationale: In accordance with the Florida Statutes, a governmental body shall prepare and keep minutes or make a tape recording of each open meeting of the body.

Attachment: Minutes for March 7, 2019

Recommendation: It is recommended that the Board of Trustees approve the minutes of March 7, 2019.

**Florida Agricultural and Mechanical University
Board of Trustees**



**Academic and Student Affairs Committee Minutes
Trustee Nicole Washington, Chair**

**March 7, 2019 @ 9:30 am
Grand Ballroom**

The meeting was called to order by Trustee Nicole Washington. Ms. Valeria Singleton called the roll and the following committee members were present: Matthew Carter; Thomas Dortch; Bettye Grable; David Jackson, III; David Lawrence; Nicole Washington; and Robert Woody. A quorum was established.

Trustee Dortch moved to approve the minutes for the meetings on June 6, 2018 and December 7, 2018. The motion was seconded by Trustee Grable and the motion carried.

Sabbatical and Professional Development Leave – Ten recommendations for sabbatical leave for the 2019 – 2020 academic year were presented and discussed.

Trustee Carter moved to approve sabbatical leave for the following faculty members:

Name	Title	College/School	Semester(s)
Derek Holloman	Associate Professor	Business & Industry	Fall 2019 – Spring 2020
Mazhar Islam	Professor	Business & Industry	Fall 2019
Wenrui Huang	Professor	Engineering	Spring 2020
Reginald Perry	Professor	Engineering	Spring 2020
Lundy Langston	Professor	Law	Spring 2020
Jennifer Smith	Professor	Law	Fall 2019
Yolanda Bogan	Professor	Social Sciences, Arts and Humanities	Fall 2019
Kimberly Harding	Associate Professor	Social Sciences, Arts and Humanities	Spring 2020
Vasile Lauric	Professor	Science & Technology	Spring 2020
Edith Onyeozili	Professor	Science & Technology	Fall 2019 – Spring 2020

The motion was seconded by Trustee Dortch and the motion carried.

Regulation 2.030, Student Activities – Dr. Hudson stated that the Dean of Students, in consultation with the Efferson Student Union & Activities Staff, are responsible for the oversight of student organizations which include but is not limited to their recognition status with the university, recruitment practices and overall functioning on campus. This Regulation is being revised to reflect the incorporation of technology into operational procedures, the classification of student organizations and recruitment procedures, facility use requirements, and the elimination of dated practices. The University is requesting that the Board of Trustees approve the amendment to Regulation 2.030 for notice and adoption after the expiration of the thirty (30) day

Florida Agricultural and Mechanical University Board of Trustees



notice period, provided there are no public comments, in accordance with the Florida Board of Governors' Regulation Development Procedure.

Trustee Jackson moved to approve the revisions to Regulation 2.030 and the motion was seconded by Trustee Grable. The motion carried.

Student Affairs Updates – The following informational updates were provided:

- Dr. William Hudson, Jr., provided an update on the IGNITE program.
 - There was a brief discussion on Metric 10 (BOT Choice Metric) which is the number of bachelor degrees awarded to transfers with AA degrees from the Florida College System (FCS). Trustee Washington requested an explanation of the methodology relating to transfer students since the Fall 2019 numbers were lagging. Dr. Hudson stated that the Fall 2019 numbers will not be final until later this year; however, with our the recruitment and retention efforts we are poised to meet our goal.
 - The University has a program that works with transfer students to ensure their success. Quantitative data will be available in the fall relating to transfer students' graduation rates.
 - Dr. Teri Little-Berry provided updates relating to the IGNITE program to include the new director hired for transfer services and upcoming transfer visits to various community colleges.
- Mr. Bryan Smith provided an update on the hazing prevention initiatives.
 - Trustee Lawrence wanted to know why the online certification course was not mandatory. Mr. Smith stated that the University is moving towards making the online certification course mandatory starting in the fall.

Academic Affairs Updates – The following informational updates were provided:

- Provost Edington provided updates on the key initiatives.
 - Dr. Allyson Watson has accepted the offer as the Dean of the College of Education. Her start date is July 1.
 - The national search for the Dean of the College of Law has been launched.
 - We are currently in negotiations with the candidate for the FAMU Developmental Research School.
 - There was an on-site review of the College of Law by ABA Accreditation Review committee during the week of March 4. The committee provided constructive feedback about how to improve the law school and this feedback will be used as a plan of action.
 - The University has been approached by Representative Smith regarding a proposed educational site in Apopka to address the underserved. This is in the early stages and it is driven by the City of Apopka. The City of Apopka will propose funding requests to the state.
- Mr. Peter Harris provided an update on the Medical Marijuana Education and Research Initiative.
 - Trustee Mills asked for clarification regarding the scope of the initiative. There are two parts to the initiative: one part deals with the education of minorities regarding the consequences of illicit marijuana usage and the other part deals with research that is driven by FAMU faculty (e.g., how are medical marijuana prescriptions distributed based on racial groups).
 - We have received 25 proposals from faculty regarding medical marijuana research.

**Florida Agricultural and Mechanical University
Board of Trustees**



There being no further discussion, the meeting was adjourned at 10:31 am.

Respectfully submitted,

Nicole Washington, Committee Chair



**Florida Agricultural and Mechanical University
Board of Trustees Action Item**

Academic and Student Affairs Committee

Date: June 5, 2019

Agenda Item: IV

Item Origination and Authorization			
Policy ____	Award of Bid ____	Budget Amendment ____	Change Order ____
Resolution ____	Contract ____	Grant ____	Other ____

Action of Board				
Approved ____	Approved w/ Conditions ____	Disapproved ____	Continued ____	Withdrawn ____

Subject: Minutes for April 17, 2019

Rationale: In accordance with the Florida Statutes, a governmental body shall prepare and keep minutes or make a tape recording of each open meeting of the body.

Attachment: Minutes for April 17, 2019

Recommendation: It is recommended that the Board of Trustees approve the minutes of April 17, 2019.

**Florida Agricultural and Mechanical University
Board of Trustees**



**Academic and Student Affairs Committee Minutes
Trustee Nicole Washington, Chair**

**April 17, 2019 @ 4 pm
President's Conference Room – Conference Call**

The meeting was called to order by Trustee Nicole Washington. Ms. Valeria Singleton called the roll and the following committee members were present: Bettye Grable; David Jackson, III; Dave Lawrence; Nicole Washington; and Robert Woody. A quorum was established.

Accountability Plan – Dr. Edington and Ms. Barrington presented and discussed the Accountability Plan.

Dr. Edington briefly discussed the six strategic priorities outlined in the University's 2017-2022 Strategic Plan to include specific areas of focus. In addition, Dr. Edington discussed the key initiatives for the next three years that will drive improvement in academic quality and operational efficiency.

Ms. Barrington briefly discussed the Graduation Rate Improvement Plan, Key Achievements for 2017-2018, and the Performance Based Funding Metrics.

Trustee Washington asked Ms. Barrington to describe the change to the cost per degree metric and whether the decline is unique to us or whether the other institutions saw a decline. Ms. Barrington stated that the decline is not unique to us because additional waivers, additional institutional scholarships, and Bright Future scholarships were reflected in Metric #3 (Average Cost to the Student).

Ms. Barrington stated that the Board of Governors (BOG) made a change this year to enrollment planning. The BOG is only looking at all degree-seeking students at all campuses instead of total headcount enrollment which include unclassified students (dual enrollment students).

Ms. Barrington also discussed a new table – **Percent of Baccalaureate-Seeking Resident Undergraduates Who Earned 15+ Credit Hours**. This metric is important to us because it will help our students graduate in four years.

Dr. Edington discussed the new programs under consideration by the University in academic years 2019-20 and 2020-22. The programs on both lists were identified as programs that have priority in our Strategic Plan. Several of the programs have been approved at the pre-proposal phase by the BOG Coordinating Committee. Listed on the chart are the proposed dates the programs will be submitted to the Board of Trustees for approval.

**Florida Agricultural and Mechanical University
Board of Trustees**



Trustee Washington asked how many programs have been approved over the past five years and whether the programs met their projected enrollment targets. We will provide the data later for the new programs as it relates to their projected enrollment targets. Trustee Moore stated that additional information as to how the Interdisciplinary Studies (IDS) program is included in the metrics.

Dr. Edington stated that an Academic Plan will be presented at the June meeting. The plan will address the IDS program, the distance education program, and other topics that are of interest to the Board.

Trustee Lawson stated that we should consider some executive education and put it on the radar for further discussion.

Trustee Grable made a motion to approve the Accountability Plan and it was seconded by Trustee Woody. The motion carried.

There being no further discussion, the meeting was adjourned at 4:25 pm.

Respectfully submitted,

Nicole Washington, Committee Chair



**Florida Agricultural and Mechanical University
Board of Trustees Action Item**

Academic and Student Affairs Committee

Date: June 5, 2019

Agenda Item: V

Item Origination and Authorization			
Policy ____	Award of Bid ____	Budget Amendment ____	Change Order ____
Resolution ____	Contract ____	Grant ____	Other ____

Action of Board				
Approved ____	Approved w/ Conditions ____	Disapproved ____	Continued ____	Withdrawn ____

Subject: Request for Leave Without Pay – Valerie White

Rationale: In accordance with BOT Policy Number 2005-21, the University will consider requests for unpaid leave of absence from regular employees who have at least one year of continuous service. The University grants leave of absence for the following reasons: parental, medical, educational, military service, and personal.

Recommendation: It is recommended that the Board of Trustees approve the Request for Leave Without Pay for the fall 2019 semester and spring 2020 semester.



**Florida Agricultural and Mechanical University
Board of Trustees
ACTION ITEM**

Academic and Student Affairs Committee

Date: June 5, 2019

Agenda Item: VI

Item Origination and Authorization			
Policy ____	Award of Bid ____	Budget Amendment ____	Change Order ____
Resolution ____	Contract ____	Grant ____	Other ____

Action of Board				
Approved ____	Approved w/ Conditions ____	Disapproved ____	Continued ____	Withdrawn ____

Subject: Approval of Tenure Recommendations

Rationale: Applications for tenure were reviewed by the departments, the colleges/schools, the University Tenure and Promotion Committee, Provost Edington, and President Robinson. The applicants were evaluated based on their professional experiences, teaching effectiveness, university service, public service, demonstrated contributions to their teaching discipline, technical and performance competencies, records of publications and research, certifications and exceptional scholarly or creative activities.

Recommendation: The recommendations are forthcoming.



Florida Agricultural and Mechanical University Board of Trustees Action Item

Academic and Student Affairs Committee

Date: June 5, 2019

Agenda Item: VII

Item Origination and Authorization			
Policy ___	Award of Bid ___	Budget Amendment ___	Change Order ___
Resolution ___	Contract ___	Grant ___	Other ___

Action of Board				
Approved ___	Approved w/ Conditions ___	Disapproved ___	Continued ___	Withdrawn ___

Subject: Florida A&M University Revised 2019 Accountability Plan

The Board of Governors Regulation 2.002 requires that the Board of Governors institute a planning and performance monitoring system "...that includes the submission of university work plans and annual reports designed to inform strategic planning, budgeting and other policy decisions for the State University System." The Accountability Plan, which conforms to the required elements, metrics and format provided by the Board of Governors, identifies five sections to include the following:

1. STRATEGY

- a. Mission & Vision Statements
- b. Statement of Strategy
- c. Strengths and Opportunities
- d. Key Initiatives & Investments
- e. Key Achievements for Last Year

2. PERFORMANCE BASED FUNDING METRICS

3. KEY PERFORMANCE INDICATORS

- a. Teaching & Learning
- b. Scholarship, Research and Innovation
- c. Institution Specific Goals

4. ENROLLMENT PLANNING

5. ACADEMIC PROGRAM COORDINATION

Attachment: Revised 2019 Accountability Plan

Recommendation: It is recommended that the Florida A&M University Board of Trustees approve the Revised 2019 Accountability Plan.

2019
Accountability Plan

**FLORIDA
AGRICULTURAL
AND
MECHANICAL
UNIVERSITY**

*BOT APPROVED
04/17/2019*

*DRAFT
REVISED VERSION 05/24/19
PENDING BOT APPROVAL ON
06/06/19*



STATE UNIVERSITY SYSTEM *of* FLORIDA
Board of Governors



INTRODUCTION

This is a new report that combines the previous Annual Accountability Report and University Work Plans into a single document more closely aligned with the Board of Governors' 2025 System Strategic Plan.

This revised document will enhance the System's commitment to accountability and strategic planning by enabling comparisons between past goals and actual data to better assess performance, helping to foster greater coordination between institutional administrators, University Boards of Trustees, and the Board of Governors.

Once an Accountability Plan is approved by each institution's respective Boards of Trustees, the Board of Governors will review and consider the plan for approval, excluding those sections of the Plan that require additional regulatory or procedural approval pursuant to law or Board regulations.



TABLE OF CONTENTS

1. STRATEGY

- a. Mission Statement, p. 2
- b. Statement of Strategy, p. 3
- c. Strengths, Opportunities & Challenges, p. 4
- d. Key Initiatives & Investments, p. 5
- e. Graduation Rate Improvement Plan, p.7
- f. Key Achievements for Last Year, p. 8

2. PERFORMANCE BASED FUNDING METRICS, p. 9-10

3. KEY PERFORMANCE INDICATORS

- a. Teaching & Learning, p. 11-13
- b. Scholarship, Research and Innovation, p. 14-15
- c. Institution Specific Goals, p. 15

4. ENROLLMENT PLANNING, p. 16-17

5. ACADEMIC PROGRAM COORDINATION, p. 18

MISSION STATEMENT

Florida Agricultural and Mechanical University (FAMU) is an 1890 land-grant institution dedicated to the advancement of knowledge, resolution of complex issues and the empowerment of citizens and communities. The University provides a student-centered environment consistent with its core values. The faculty is committed to educating students at the undergraduate, graduate, doctoral and professional levels, preparing graduates to apply their knowledge, critical thinking skills and creativity in their service to society. FAMU's distinction as a doctoral/research institution will continue to provide mechanisms to address emerging issues through local and global partnerships. Expanding upon the University's land-grant status, it will enhance the lives of constituents through innovative research, engaging cooperative extension, and public service. While the University continues its historic mission of educating African Americans, FAMU embraces persons of all races, ethnic origins and nationalities as life-long members of the university community.



STATEMENT OF STRATEGY

Given your mission, strengths and available resources, provide a brief description of your market and your strategy for addressing and leading it.

Florida Agricultural and Mechanical University (FAMU) is firmly established as one of the nation's top HBCUs and a leading producer of African American graduates in a broad array of disciplines at the baccalaureate, professional and graduate levels. The University will build on this strong tradition of achievement as it advances towards realizing the recently established vision of being recognized as a premier land-grant, doctoral research university that produces globally competitive graduates. To achieve this vision, the University will remain focused on improving student success outcomes, promoting accountability at all levels throughout the organization, and increasing operational efficiency. These efforts are guided by the six strategic priorities outlined in the University's 2017-2022 Strategic Plan (*FAMU Rising*):

1. Exceptional Student Experience
2. Excellent and Renowned Faculty
3. High Impact Research, Commercialization, Outreach, and Extension Services
4. Transformative Alumni, Community, and Business Engagement
5. First-Class Business Infrastructure
6. Outstanding Customer Experiences

Specific areas of focus include:

- Increasing FTIC retention and graduation rates.
- Increasing licensure pass rates in nursing, law, pharmacy and physical therapy.
- Increasing the enrollment and graduation rates of AA transfers.
- Upgrading and expanding facilities for student housing, academic support services and instruction.
- Transitioning to a more data-driven culture.
- Enhancing the efficiency and effectiveness of academic, fiscal and critical business operations.

The University is well-positioned and fully committed to becoming an even stronger "first-choice" educational institution for students, a priority destination for agencies that invest in research, a model for impactful community engagement and service, and a trusted institution that models transparency and accountability.



STRENGTHS, OPPORTUNITIES AND CHALLENGES *(within 3 years)*

What are your major capabilities, opportunities and challenges for improvement?

FAMU continues to serve critical needs for Florida's citizens in its role as a leader within the SUS in affordability and providing access, opportunity and achievement for first-generation students and students from low-income backgrounds. Additional institutional strengths include the diversity in academic program offerings, status as an 1890 land-grant institution, designation by the Carnegie Classification as an R2 institution, and high degree production in STEM, agriculture and health-related disciplines (areas in which minorities are historically underrepresented).

With Florida's increased emphasis on improving four-year graduation rates, the University has a tremendous opportunity to accelerate the current progress being made in increasing its student success outcomes. By making additional strategic investments in student success initiatives, faculty and facilities, the University is determined to carve out a niche and establish a reputation as a state-wide and national leader in retention and graduation rates for African Americans. Opportunities also exist to enhance the University's signature academic programs (pharmacy, business, architecture, law, nursing, music and STEM), while identifying new and emerging areas for growth, such as cybersecurity and data science, in which FAMU can be a national leader, particularly among HBCUs. The University has excellent potential for significantly increasing external support for research by leveraging existing research strengths in agriculture, engineering, environmental science and the biomedical sciences, while identifying new areas of cutting-edge research in which the University can achieve distinction. The University's ability to secure financing for the 700-bed residence hall through the U.S. Department of Education's HBCU Capital Financing program that will offer an ideal residential experience for the next generation of FAMU students through state-of-the-art living and learning spaces.

FAMU is continuing in its efforts to ensure student success by increasing retention and graduation rates at all degree levels, and improve performance on licensure exams. There also continues to be a critical need to upgrade and expand campus facilities, particularly concerning student housing, student services and faculty research spaces. Additionally, due to the financial circumstances of many of our students, access to need-based aid continues to be a challenge.



KEY INITIATIVES & INVESTMENTS *(within 3 years)*

Describe your top three key initiatives for the next three years that will drive improvement in Academic Quality, Operational Efficiency, and Return on Investment.

1. Increase Student Success Outcomes

The University has made progress over the past several years in improving student success outcomes in several areas, such as six-year graduation rates and reducing the time-to-degree. However, the University acknowledges that rapid and significant progress is needed with respect to improvements in FTIC four-year graduation rates, retention rates, and licensure pass rates. With recent support provided through the legislative budget process, the University will continue to make significant investments to enhance and expand student support initiatives as outlined in the University Strategic Plan.

Key initiatives underway are listed below.

Academic Support and Retention Services

The University has made significant investments to improve academic advisement by securing and allocating funding to hire 17 new full-time professional advisors/coaches. These new hires will allow the University to increase the use of proven best practices, such as intrusive advising and academic coaching. The University's peer mentoring and tutorial services are also being expanded via the allocation of funding to hire up to 100 additional student peer mentors/tutors.

Student Recruitment

The University will continue to increase the recruitment of high-achieving students. These efforts include raising the academic profile of incoming FTIC cohorts through strategic recruitment, and increasing the enrollment of AA transfers from FCS institutions.

Licensure Pass Rates

The University has placed an increased focus on strengthening academic programs, with a particular emphasis on programs with licensure pass rate requirements. These efforts include the recent hire of a new Dean in the College of Pharmacy and the launch of a national search for a new Dean for the College of Law. Specific strategies for improving student performance on licensure exams include: modifying admissions criteria for entry into the specific programs to ensure incoming students are adequately prepared for the program rigor; increasing the use of predictive analytics and more aggressive monitoring of key performance indicators; revising the curricula to ensure proper alignment with the most recent standards and competencies of the discipline; and expanding academic support services, which includes conducting focused workshops on test-taking preparations.



2. Promote Accountability and Increase Efficiency

The University remains keenly focused on improving performance, which requires greater emphasis on increasing accountability and efficiency. With several recent key hires at the senior leadership level (vice presidents and deans), and the launch of several new initiatives, the University is well positioned to make great strides and build on its current momentum.

Key activities underway include:

- Identifying unit-level metrics and outcomes for each academic program and administrative units that are closely linked to the institution's strategic priorities. Goal achievement will be tied to evaluations of performance and effectiveness for unit leaders (deans and vice presidents).
- Evaluating faculty workload and productivity.
- Restructuring the University's audit and compliance functions to facilitate increased operational efficiency and ongoing compliance with policies and procedures.
- Modifying the University's budgeting process to foster better alignment of resource allocations with the University's strategic priorities.
- Launching a campus-wide customer service initiative to enhance the quality of services delivered to students and other university stakeholders.

3. Support Faculty Excellence

Recruiting, developing and retaining top-notch faculty is critical to sustaining FAMU's ability to provide students with exceptional learning experiences and increase student success. The University will continue to make strategic investments to support new faculty hires, expand support for professional development, and upgrade teaching and research facilities. The new hires will enable FAMU to address critical staffing shortages and reduce heavy teaching loads in several key programs, and develop new academic program offerings in areas of strategic emphasis. The additional faculty will enhance FAMU's student success initiatives in several ways. High-performing faculty in professional programs that have licensure pass rate requirements, (pharmacy, nursing, physical therapy) will enable the programs to provide students with additional academic support, advising/mentoring, and assistance in preparing for licensure exams. New faculty hires in the core sciences and mathematics will help to reduce faculty teaching overloads and decrease the reliance on adjunct instructors in key gateway courses that have high failure rates. Additionally, new hires in areas such as cybersecurity and data science will support the goals of the Strategic Plan to develop cutting-edge academic programs for students in areas of high-demand for the state and nation.



Graduation Rate Improvement Plan

This narrative subcomponent is in response to the “Florida Excellence in Higher Education Act of 2018” that revised section 1001.706(5), Florida Statutes, to require each university board of trustees to submit a comprehensive proposal to improve undergraduate four-year graduation rates to the Board of Governors for implementation beginning in the fall of 2018 academic semester.

1. Provide a brief update on the academic, financial, financial aid and curricular actions that your institution has implemented to encourage graduation in four years.

Academic

Finish in Four Campaign: The University has launched our four-year graduation campaign “Finish in Four” starting with the 2018 Cohort. The plan is designed to raise awareness of the importance of obtaining a degree in four years through new tools in the SIS (Student Information System), website and social media campaigns. To date, the plan has been rolled out to approximately 1,500 Students.

Strengthen and enhance academic support services: The University has initiated a restructuring of undergraduate advisement, which includes allocating funding to hire seventeen (17) new advisors/academic coaches. First-year students will have dedicated academic coaches to assist with enhancing academic skills (note taking, time management, study skills, etc.) necessary for student success. We have also created the Office of Transfer Services to better meet the needs of transfer students.

Living Learning Communities: The University has increased funding for the initiative by \$200,000 to enhance programming and accommodate an expansion of the program to serve additional students.

Peer Mentoring: We have allocated \$300,000 in funding to the peer mentor program. To date, over 60 new peer mentors have been hired to provide increased support to tutoring labs and existing first-year courses.

Early Warning System: The University allocated \$100,000 in new funding to acquire a new early warning system. The University is currently evaluating various early-alert systems (Civitas and Starfish) for implementation during the Fall 2019 semester. Moreover, we are revamping the technology stack used by our advisors, academic coaches, tutors, and other academic and student affairs services to facilitate significantly improved student tracking and accountability.

SLS Course Redesign: The University has launched the redesign of our first-year course to shift the focus to developing core academic skills and the Growth Mindset (Grit).

Preparing Scholars for Success (PS2) Summer Program: The University is developing a summer boot camp to help address math deficits in STEM majors. Students will do online math remediation during the summer and come to campus a week early for the fall semester to participate in an intensive boot camp program designed to prepare the student for the upcoming semester. The program has been modeled on the successful BIOS program at LSU which reports increased retention and graduation rates for participants.

Financial

Strengthen the financial literacy program: The FYE Financial Literacy program is designed to educate students on the importance of repaying their student loans. When the program was initiated, the Cohort default rate for the University was 18%. Due in part to the success in our program, the default rate now is at 9%. Student Debt Counselors come to each SLS 1101 course to provide students with critical information about taking out student loans and repaying their debt.

Policy

Textbook Affordability: The University has formed a Textbook Affordability Group (TAG) to strategize and develop a university-wide plan to identify ways for faculty to ensure that all students have access to affordable textbooks. A First Day program was implemented for several courses during the fall 2018 and spring 2019 semesters. The program enables students regardless of financial status to have books on day one of the class.

Curricular Incentives

Office of Undergraduate Research: The University has established the Office of Undergraduate Research to increase the participation of undergraduates in research.



Key Achievements for Last Year (2017 –2018)

STUDENT ACHIEVEMENTS

1. Candace Harris, a Ph.D. student in physics within the College of Science and Technology, was awarded the prestigious National Nuclear Security Administration Graduate Fellowship.
2. Marques Grant, a senior in the Health Informatics and Information Management Program, School of Allied Health Sciences, was selected as the recipient of the 2017 American Health Information Management Association Student Triumph Award for the outstanding student in the nation.
3. Shay Simon and Jessika Ward, senior broadcast journalism students in the School of Journalism and Graphic Communication, were the recipients of student Associated Press (AP) awards.

FACULTY ACHIEVEMENTS

1. Henry N. Williams, Ph.D., an American Society for Microbiology (ASM) Congressional Science Fellow and professor in the School of the Environment, was honored with the prestigious Barnett Cohen Award from the American Society for Microbiology for his contributions, devotion, and interest in promoting the science of microbiology.
2. David White, Ph.D., professor in College of Education, received the 2018 Distinguished Technology and Engineering Professional Award from the International Technology and Engineering Educators Association (ITEEA) for outstanding performance, leadership, and accomplishments in the field of technology and engineering education.
3. Roscoe Hightower, Ph.D., professor in the School of Business and Industry, was named the first European Facility Management (EuroFM) Network Ambassador for the United States of America.

PROGRAM ACHIEVEMENTS

1. The PharmD and Ph.D. programs, in the College of Pharmacy and Pharmaceutical Sciences, were ranked #1 and #2 respectively in the nation in awarding of degrees to African American students by *Diverse Issues in Higher Education*, Top 100 Producers of Minority Degrees 2018.
2. The FAMU College of Law was ranked in the Top 10 for Diversity (#5) and in the top 20 for Best Schools for Hispanics (#17) in the winter 2018 issue of *PreLaw* magazine.
3. The Public Health program, College of Pharmacy and Pharmaceutical Sciences, was ranked #1 in the state of Florida and #3 overall by the *TopMastersInPublicHealth.com* for having one of the best online programs.

INSTITUTIONAL ACHIEVEMENTS

1. FAMU was ranked the No. 2 public Historically Black College and University (HBCU) by U.S. News & World Report's Best Colleges, 2018.
2. FAMU, in the *College Magazine* (December 2017 edition), was listed among the top 10 notable Historically Black Colleges and Universities (HBCU) changing the world.
3. FAMU was ranked No. 1 Historically Black College and University (HBCU) for producing African American bachelor's degrees and the No. 4 overall institution in the nation for producing African American bachelor's degrees by *Diverse Issues in Higher Education* Top 100, 2018.



PERFORMANCE BASED FUNDING METRICS

1. Percent of Bachelor's Graduates Enrolled or Employed (\$25,000+)

	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
ACTUAL	59.2	61.8	64.6	66.7	63.9
APPROVED GOALS	.	.	59.4	66.5	68.5	70.5	72.5	74.0	.
PROPOSED GOALS	70.5	72.5	74.0	75.0

2. Median Wages of Bachelor's Graduates Employed Full-time

	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
ACTUAL	28,800	32,000	32,700	33,000	31,600
APPROVED GOALS	.	.	31,100	33,350	34,000	34,700	35,900	37,400	.
PROPOSED GOALS	34,700	35,900	37,400	37,800

3. Average Cost to the Student [Net Tuition & Fees per 120 Credit Hours for Resident Undergraduates]

	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
ACTUAL	14,350	13,830	11,020	9,410*	7,640
APPROVED GOALS	.	.	.	12,390	9,600	9,550	9,500	9,450	.
PROPOSED GOALS	7,600	7,580	7,560	7,540

Note*: Previous year data updated to reflect the change in methodology made by Board ODA staff to improve accuracy.

4. FTIC Four-Year Graduation Rate

	2010-14	2011-15	2012-16	2013-17	2014-18	2015-19	2016-20	2017-21	2018-22
ACTUAL	12.7	14.0	19.2	21.6*	22.5
APPROVED GOALS	.	.	18	20	25	30	35	38	.
PROPOSED GOALS	30	35	38	40

Note*: The 2013-17 rate has been revised since the 2018 Accountability Plan to account for cohort adjustments reported this past year.

5. Academic Progress Rate [Second Year Retention Rate with At Least a 2.0 GPA]

	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
ACTUAL	70.1	75.4	74.6	70.0*	71.3
APPROVED GOALS	.	.	76	77	80	85	86	88	.
PROPOSED GOALS	85	86	88	88

Note*: Previous year data updated to reflect the change in methodology made by Board ODA staff to improve accuracy.

Note: Metrics are defined in appendix. For more information about the PBF model visit:
http://www.flbog.edu/about/budget/performance_funding.php.



PERFORMANCE BASED FUNDING METRICS (CONTINUED)

6. Percentage of Bachelor's Degrees Awarded within Programs of Strategic Emphasis

	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
ACTUAL	51.1	49.7	48.0	42.6	43.7
APPROVED GOALS	.	.	51	49	45	48	52	55	.
PROPOSED GOALS	48	52	55	55

7. University Access Rate [Percent of Undergraduates with a Pell grant]

	FALL 2013	FALL 2014	FALL 2015	FALL 2016	FALL 2017	FALL 2018	FALL 2019	FALL 2020	FALL 2021
ACTUAL	61.6	64.8	65.4	62.8	65.6
APPROVED GOALS	.	.	60	65	65	65	65	65	.
PROPOSED GOALS	65	65	65	65

8. Percentage of Graduate Degrees Awarded within Programs of Strategic Emphasis

	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
ACTUAL	43.3	51.5	58.2	58.9	55.2
APPROVED GOALS	.	.	49	58	59	60	60	60	.
PROPOSED GOALS	60	60	60	60

9. BOG Choice: Percent of Baccalaureate Degrees Awarded Without Excess Hours

	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
ACTUAL	34.0	29.0	39.0	41.6	51.4
APPROVED GOALS	.	.	35	35	45	52	62	72	.
PROPOSED GOALS	52	62	72	75

10.1 Current BOT Choice: Percent of R&D Expenditures Funded from External Sources

	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
ACTUAL	81.0	80.6	84.0	83.4	83.7
APPROVED GOALS	.	.	80	80	83	84	84	84	.
PROPOSED GOALS	84	84	84	84

10.2 Future BOT Choice: Number of Bachelor's Degrees Awarded to Transfers with AA from FCS

	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
ACTUAL	188	161	208	244	277
APPROVED GOALS
PROPOSED GOALS	290	310	330	350

Note: This is a transition year for the BOT Choice metric (#10), so we are reporting data for both the current and future metrics. Metrics are defined in appendix. For more information about the PBF model visit: http://www.flbog.edu/about/budget/performance_funding.php



KEY PERFORMANCE INDICATORS

Teaching & Learning Metrics (from the 2025 System Strategic Plan that are not included in the PBF section)

Public University National Ranking [Number of Top50 Rankings based on BOG's official list of publications]

	2015	2016	2017	2018	2019	2020	2021	2022	2023
ACTUAL	0	0	0	0	0
APPROVED GOALS	.	.	1	0	0	1	1	1	.
PROPOSED GOALS	1	1	1	1

Freshmen in Top 10% of High School Class

	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022
ACTUAL	13	16	16	12	11
APPROVED GOALS	.	.	15	17	18	19	20	20	.
PROPOSED GOALS	20	25	30	35

Time to Degree for FTICs in 120hr programs

	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
ACTUAL	5.3	5.2	5.2	5.2	4.9
APPROVED GOALS	.	.	5.0	5.1	4.9	4.7	4.5	4.3	.
PROPOSED GOALS	4.7	4.5	4.3	4.1

Six-Year FTIC Graduation Rates [full- & part-time students]

	2008-14	2009-15	2010-16	2011-17	2012-18	2013-19	2014-20	2015-21	2016-22
ACTUAL	39	39	41	47	50
APPROVED GOALS	.	.	43	45	49	51	55	57	.
PROPOSED GOALS	51	55	57	60

Bachelor's Degrees Awarded [First Majors Only]

	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
ACTUAL	1,557	1,506	1,675	1,555	1,258
APPROVED GOALS	.	.	1,590	1,709	1,400	1,660	1,720	1,785	.
PROPOSED GOALS	1,500	1,660	1,720	1,785



KEY PERFORMANCE INDICATORS (CONTINUED)

Teaching & Learning Metrics

Professional Licensure & Certification Exam First-time Pass Rates

CALENDAR YEAR	2014	2015	2016	2017	2018	2019 GOAL	2020 GOAL	2021 GOAL	2022 GOAL
Nursing	64	78	76	64	82	85	92	92	94
<i>US Average</i>	85	87	88	90	92
Law	73	66	54	50	47	80	80	80	80
<i>Florida Average</i>	74	69	66	69	66
Pharmacy	89	85	59	74	75	85	90	92	94
<i>US Average</i>	95	93	86	88	92				

MULTI-YEAR	2012-14	2013-15	2014-16	2015-17	2016-18	2017-19 GOAL	2018-20 GOAL	2019-21 GOAL	2020-22 GOAL
Physical Therapy	59	59	70	61	69	78	82	87	92
<i>US Average</i>	90	91	92	92	92

Exam Scores Relative to Benchmarks

ABOVE OR TIED	0	0	0	0	0	1	2	3	4
TOTAL	4	4	4	4	4	4	4	4	4

Note: An asterisk (*) indicates the passing rate is preliminary.



KEY PERFORMANCE INDICATORS (CONTINUED)

Teaching & Learning Metrics

Graduate Degrees Awarded [First Majors Only]

	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
ACTUAL	615	585	597	579	643
APPROVED GOALS	.	.	625	609	621	634	646	659	.
PROPOSED GOALS	660	675	695	715

Bachelor’s Degrees Awarded to African-American & Hispanic Students

	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
ACTUAL	97	97	97	97	95
APPROVED GOALS	.	.	97	96	96	95	94	94	.
PROPOSED GOALS	95	94	94	93

Percentage of Adult (Aged 25+) Undergraduates Enrolled

	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022
ACTUAL	10	10	10	9	8
APPROVED GOALS	.	.	10	10	10	10	10	10	.
PROPOSED GOALS	10	12	14	15

Percent of Undergraduate FTE in Online Courses

	2013-14	2014-15	2015-16	2016-17	2017-18*	2017-18*	2018-19	2019-20	2020-21	2021-22
ACTUAL	1	2	2	4	3	5
APPROVED GOALS	.	.	2	4	7	7	10	15	19	.
PROPOSED GOALS	10	15	19	25

Note*: FAMU staff have notified Board staff of an error with the 2017-18 actual data. FAMU staff is in the process of resubmitting this data to fix the issue and have provided the 2017-18 revised data as a summary of what the corrected data will be. The revised data is considered preliminary until Board staff have accepted the resubmitted data.

Percent of Bachelor’s Degrees in STEM & Health

	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
ACTUAL	39	40	41	35	36
APPROVED GOALS	.	.	41	43	35	40	45	48	.
PROPOSED GOALS	40	45	48	50

Percent of Graduate Degrees in STEM & Health

	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
ACTUAL	41	51	56	57	53
APPROVED GOALS	.	.	49	56	57	57	57	57	.
PROPOSED GOALS	57	57	57	57



KEY PERFORMANCE INDICATORS (CONTINUED)

Scholarship, Research and Innovation Metrics

National Academy Memberships

	2015	2016	2017	2018	2019	2020	2021	2022	2023
ACTUAL	0	0	0	0	0
APPROVED GOALS	.	.	0	0	1	1	1	1	.
PROPOSED GOALS	1	1	1	1

Faculty Awards

	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020
ACTUAL	2	1	1	0	0
APPROVED GOALS	.	.	2	2	2	3	3	3	.
PROPOSED GOALS	3	3	3	3

Total Research Expenditures (\$M)

	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
ACTUAL	46	47	45	38	40
APPROVED GOALS	.	.	46.5	45.8	38	39	39	40	.
PROPOSED GOALS	41	42	43	44

Percentage of Research Expenditures Funded from External Sources

	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
ACTUAL	81	81	84	83	84
APPROVED GOALS	.	.	80	84	83	84	84	84	.
PROPOSED GOALS	84	84	84	84

Utility Patents Awarded [from the USPTO]

	2014	2015	2016	2017	2018	2019	2020	2021	2022
ACTUAL	4	7	3	1	4
APPROVED GOALS	.	.	.	4	5	5	5	5	.
PROPOSED GOALS	5	5	5	5

Number of Licenses/Options Executed Annually

	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
ACTUAL	0	0	0	2	2
APPROVED GOALS	.	.	.	2	2	3	4	4	.
PROPOSED GOALS	3	4	4	4



KEY PERFORMANCE INDICATORS (CONTINUED)

Scholarship, Research and Innovation Metrics

Number of Start-up Companies Created

	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
ACTUAL	0	0	0	0	0
APPROVED GOALS	.	.	.	2	2	2	2	2	.
PROPOSED GOALS	2	2	2	2

Institution Specific Goals

To further distinguish the university’s distinctive mission, the university may choose to provide additional metric goals that are based on the university’s own strategic plan.

1. Bachelor’s Degrees Awarded to Minorities (Black, Asian, Hispanic, Native, Mixed)

2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
1,517	1,462	1,631	1,515	1,218	1,350	1,597	1,652	1,705

2. Number of Graduate Degrees awarded to African Americans

2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
475	468	445	447	515	535	550	565	580

3. Percent of Course Sections Offered via Distance and Blended Learning

Fall 2014	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2021
2.1	2.5	2.5	4.5	5.0	6.0	8.0	10.0	14.0

4. Number of students enrolled in graduate online programs

Fall 2014	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022
43	30	29	43	47	60	70	80	100



ENROLLMENT PLANNING

Fall Headcount Enrollment by Student Level *(for all degree-seeking students at all campuses)*

	2014	2015	2016	2017	2018	2019	2020	2021	2022
UNDERGRADUATE									
ACTUAL	8,003	7,705	7,364	7,546	7,724
APPROVED GOALS	.	.	.	7,641	7,868	8,207	8,571	8,960	.
PROPOSED GOALS	7,905	8,090	8,290	8,455
GRADUATE									
ACTUAL	1,698	1,754	1,804	1,861	1,859
APPROVED GOALS	.	.	.	1,912	1,976	2,094	2,220	2,353	.
PROPOSED GOALS	1,895	1,905	1,905	1,905

Fall Headcount Enrollment by Student Type *(for all degree-seeking students at all campuses)*

	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PLAN	2020 PLAN	2021 PLAN	2022 PLAN
UNDERGRADUATE									
FTIC	6,391	6,086	5,571	5,450	5,527	5,615	5,700	5,795	5,840
FCS AA Transfers	645	661	749	891	886	975	1,075	1,180	1,300
Other AA Transfers	179	143	138	78	73	75	75	75	75
Post-Baccalaureates	0	0	0	0	1	0	0	0	0
Other Undergraduates	788	815	906	1,127	1,237	1,240	1,240	1,240	1,240
Subtotal	8,003	7,705	7,364	7,546	7,724	7,905	8,090	8,290	8,455
GRADUATE									
Master’s	582	578	645	668	669	695	700	700	700
Research Doctoral	170	188	195	201	217	225	230	230	230
Professional	946	988	964	992	973	975	975	975	975
Subtotal	1,698	1,754	1,804	1,861	1,859	1,895	1,905	1,905	1,905
TOTAL	9,701	9,459	9,168	9,407	9,583	9,800	9,995	10,195	10,360

Note: Historical data (for Fall 2014 and 2015) has been revised to no longer include pre-PharmD undergraduate students in the graduate counts.
 Notes: This table reports the number of students enrolled at the university by student type categories. Student types are primarily based on student classification level. The student type for undergraduates is based on the Type of Student at Time of Most Recent Admission and their degree highest held. The student type for graduates is based on the doctoral classification. Does not include ‘Unclassified’ students who are not formally admitted into a degree program but are enrolled (e.g., dual enrolled high school students).

Percent of Baccalaureate-Seeking Resident Undergraduates Who Earned 15+ Credit Hours
(Fall terms only)

	2014	2015	2016	2017	2018	2019	2020	2021	2022
ACTUAL	28	29	29	30	30
APPROVED GOALS
PROPOSED GOALS	30	30	30	30



ENROLLMENT PLANNING *continued*

Actual & Planned FTE Enrollment by Residency & Student Level

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 PLAN	2019-20 PLAN	2020-21 PLAN	2021-22 PLAN	2022-23 PLAN
RESIDENT										
LOWER	3,971	3,694	3,703	3,480	3,651	3,657	3,827	4,010	4,204	4,412
UPPER	3,530	3,374	3,104	2,938	2,973	2,977	3,116	3,265	3,423	3,592
GRAD I	486	455	460	534	523	524	548	574	602	632
GRAD II	1,142	1,099	1,147	1,184	1,167	1,169	1,223	1,282	1,344	1,410
TOTAL	9,129	8,621	8,413	8,136	8,314	8,327	8,715	9,130	9,573	10,046
NON-RESIDENT										
LOWER	617	508	528	592	578	579	606	635	666	699
UPPER	539	514	451	425	441	442	462	484	508	525
GRAD I	104	111	99	111	130	130	136	142	149	156
GRAD II	128	132	126	116	128	128	134	140	147	154
TOTAL	1,388	1,264	1,205	1,244	1,276	1,278	1,338	1,402	1,470	1,542
TOTAL										
LOWER	4,588	4,202	4,231	4,072	4,230	4,236	4,434	4,645	4,870	5,111
UPPER	4,068	3,888	3,555	3,363	3,414	3,419	3,578	3,749	3,931	4,125
GRAD I	590	565	559	645	652	653	684	717	751	788
GRAD II	1,271	1,230	1,273	1,300	1,295	1,297	1,357	1,422	1,491	1,564
TOTAL	10,517	9,885	9,618	9,380	9,590	9,605	10,053	10,532	11,043	11,588

Note: Full-time Equivalent (FTE) student is a measure of all instructional activity (regardless of fundability) that is based on the number of credit hours that degree-seeking students enroll. FTE is based on the standard national definition, which divides undergraduate credit hours by 30 and graduate credit hours by 24. Pursuant to section 1013.31, Florida Statutes, Board facilities staff use this data as a key factor in the calculation of facility space needs for university educational plant surveys.

Percent of FTE Enrollment by Method of Instruction

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL*	2017-18 Revised*	2018-19 PLAN	2019-20 PLAN	2020-21 PLAN	2021-22 PLAN	2022-23 PLAN
UNDERGRADUATE											
Distance (80-100%)	1%	2%	2%	4%	3%	5%	7%	9%	11%	13%	15%
Hybrid (50-79%)	0%	0%	1%	2%	1%	2%	4%	6%	8%	10%	12%
Classroom (0-50%)	99%	98%	97%	94%	96%	93%	89%	85%	81%	77%	73%
GRADUATE											
Distance (80-100%)	3%	3%	2%	3%	2%	3%	4.3%	5.6%	6.9%	8.2%	9.5%
Hybrid (50-79%)	0%	1%	1%	1%	0%	1%	2.3%	3.6%	4.9%	6.2%	7.5%
Classroom (0-50%)	97%	96%	97%	97%	98%	96%	93.4%	90.8%	88.2%	85.6%	83%

Note*: FAMU staff have notified Board staff of an error with the 2017-18 actual data. FAMU staff is in the process of resubmitting this data to fix the issue and have provided the 2017-18 revised data as a summary of what the corrected data will be. The revised data is considered preliminary until Board staff have accepted the resubmitted data.

Note: Full-time Equivalent (FTE) student is a measure of instructional activity (regardless of fundability) that is based on the number of credit hours that degree-seeking students enroll. FTE is based on the standard national definition, which divides undergraduate credit hours by 30 and graduate credit hours by 24. Distance Learning is a course in which at least 80 percent of the direct instruction of the course is delivered using some form of technology when the student and instructor are separated by time or space, or both (per 1009.24(17), F.S.). Classroom/Traditional, is a course in which less than 50% of the direct instruction of the course is delivered using some form of technology when the student and instructor are separated by time, space or both. This designation can include activities that do not occur in a classroom (ie, labs, internships, practica, clinicals, labs, etc) – see SUDS data element #2052. *Percentages may not total 100 due to rounding.



BOT Approved – 04/17/19
 DRAFT - Revised Version 05/24/19
 Pending BOT Approval on 06/06/19

New Programs For Consideration by University in AY 2019-20

The S.U.S. Council of Academic Vice Presidents (CAVP) Academic Program Coordination Work Group will review these programs as part of their on-going coordination efforts. The programs listed below are based on the 2018 Accountability Plan list for programs under consideration for 2019-21.

PROGRAM TITLES	CIP CODE 6-digit	AREA OF STRATEGIC EMPHASIS	OTHER UNIVERSITIES WITH SAME PROGRAM	OFFERED VIA DISTANCE LEARNING IN SYSTEM	PROJECTED ENROLLMENT <i>in 5th year</i>	PROPOSED DATE OF SUBMISSION TO UBOT
BACHELOR'S PROGRAMS						
Cybersecurity	11.1003	STEM	UWF	N	60	Fall 2019
Business Analytics	52.1301	STEM	FIU, FPU, UF	N	50	Spring 2020
Data Science	30.3001	STEM	FSU	N	50	Spring 2020
MASTER'S, SPECIALIST AND OTHER ADVANCED MASTER'S PROGRAMS						
Cybersecurity	11.1003	STEM	FIU	N	30	Fall 2019
Data Science	30.3001	STEM	FIU, FSU, UCF	N	30	Spring 2020
Aerospace Engineering	14.0201	STEM	UCF, UF	Y	30	Spring 2020
DOCTORAL PROGRAMS						
Biology	26.0101	STEM	FAU, FIU, FSU	N	20	Fall 2019
Sustainability	30.3301	STEM	NONE	N/A	20	Fall 2019

New Programs For Consideration by University in 2020-22

These programs will be used in the 2020 Accountability Plan list for programs under consideration for 2020-21.

PROGRAM TITLES	CIP CODE 6-digit	AREA OF STRATEGIC EMPHASIS	OTHER UNIVERSITIES WITH SAME PROGRAM	OFFERED VIA DISTANCE LEARNING IN SYSTEM	PROJECTED ENROLLMENT <i>in 5th year</i>	PROPOSED DATE OF SUBMISSION TO UBOT
BACHELOR'S PROGRAMS						
Biological and Physical Sciences	30.0101	STEM	NCF, USF-T, UWF	N	80	Spring 2021
Digital Media	09.0702	STEM	FAU, FGCU, FIU, FSU	N	80	Spring 2021
Education, Child, and Family Studies	13.0101	EDUCATION	FAU, FGCU, UF	N	50	Spring 2021
Global Security	43.9999		FAU	Y	30	Spring 2021
Public Health	51.2201	HEALTH	FGCU, FSU, UF, USF-T	Y	50	Spring 2021
MASTER'S, SPECIALIST AND OTHER ADVANCED MASTER'S PROGRAMS						
Computer Engineering	14.0901	STEM	FAU, FIU, UCF, UF, USF-T	Y	30	Spring 2021
Health Informatics	51.0706	HEALTH	UCF	Y	30	Spring 2021
DOCTORAL PROGRAMS						
Doctor of Nursing Practice	51.3818	HEALTH	FAU, FGCU, FIU, FSU, UCF, UF, UNF, USF-T	Y	60	Spring 2021
Public Health	51.2201	HEALTH	FIU, UF, USF-T	Y	25	Spring 2021
Aerospace Engineering	14.0201	STEM	UF, UCF	N	8	Spring 2023
Computer Engineering	14.0901	STEM	FAU, UCF, UF, USF-T	N	8	Spring 2024
Computational and Data Enabled Science & Engineering	30.3001	STEM	FSU	N	10	Fall 2020
Soil and Water	01.1201	STEM	UF	N	10	Fall 2021



Florida Agricultural and Mechanical University Board of Trustees Action Item

Academic and Student Affairs Committee

Date: June 5, 2019

Agenda Item: VIII

Item Origination and Authorization			
Policy ___	Award of Bid ___	Budget Amendment ___	Change Order ___
Resolution ___	Contract ___	Grant ___	Other ___

Action of Board				
Approved ___	Approved w/ Conditions ___	Disapproved ___	Continued ___	Withdrawn ___

Subject: Approval of Profile Admits – Fall 2020, 2021 and 2022 FTIC Cohorts

Rationale: The Board of Governors amended Regulation 6.002 that requires “the number of first-time-in-college students admitted through profile assessment at each university shall be determined by the university Board of Trustees.” The significant changes were amended August 31, 2017, and include:

- Eliminating the sliding scale for grade point averages and establishing a minimum of 2.5 GPA.
- Establishing a minimum score on each subsection of the ACT/SAT to include:
 - Reading: 24 SAT 20 ACT
 - Math: 25 SAT 20 ACT
 - Writing: 25 SAT 18 ACT

The University has reviewed the data regarding these students and will continue to work with such students via the Office of Undergraduate Student Success, Colleges and Schools. Therefore, the staff recommends that the Board of Trustees set a maximum enrollment for profile (admits) assessors.

Recommendation: It is recommended that the Florida A&M University Board of Trustees approve enrolling a maximum of 15% profile (admits) assessors within the category of first-time-in-college (FTIC) students estimated at 1460 (220), for each enrolled cohort Fall 2020, Fall 2021, and Fall 2022.



**Florida Agricultural and Mechanical University
Board of Trustees Information Item**

Academic and Student Affairs Committee

Date: June 5, 2019

Agenda Item: IX

Subject: Student Affairs Update

Summary:

- Update – 2 + 2 Program
- Anti-Hazing Update

FLORIDA **A&M** UNIVERSITY



FAMU 2+2 PROGRAM UPDATE

PRESENTED BY

William Hudson Jr., Ph.D.

Terri Little-Berry

Florida Agricultural and Mechanical University

Division of Student Affairs

Tallahassee, FL 32307

IGNITE UPDATES

- ▶ **15** signed articulations (South FL State College and Indian River State College)
- ▶ **12** out of the 15 institutions were visited during the spring 2019 term
- ▶ **842** FCS transfer students were enrolled during the 18-19 academic year
- ▶ **1,802** students are currently participating in the Ignite Program at FCS institutions
- ▶ **232** have been admitted for Summer/Fall 2019
- ▶ **15** partnering institutions to be invited to Summer Summit(July 2019).
- ▶ Meeting with FCS TRIO program directors

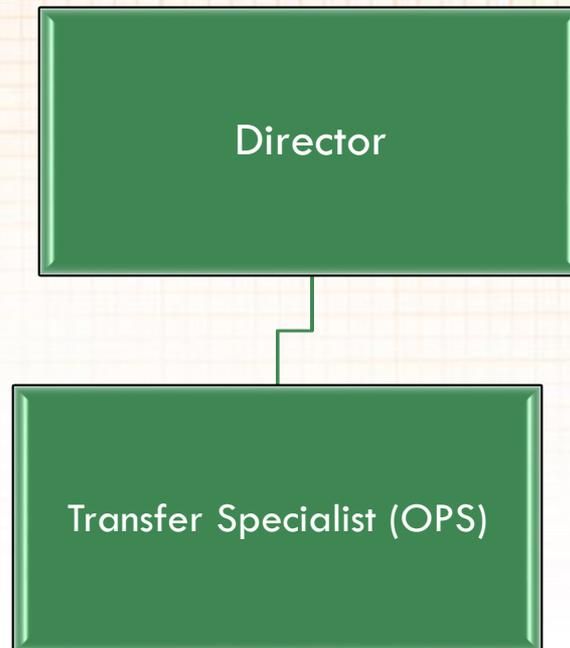


IGNITE MAKING A QUANTUM LEAP

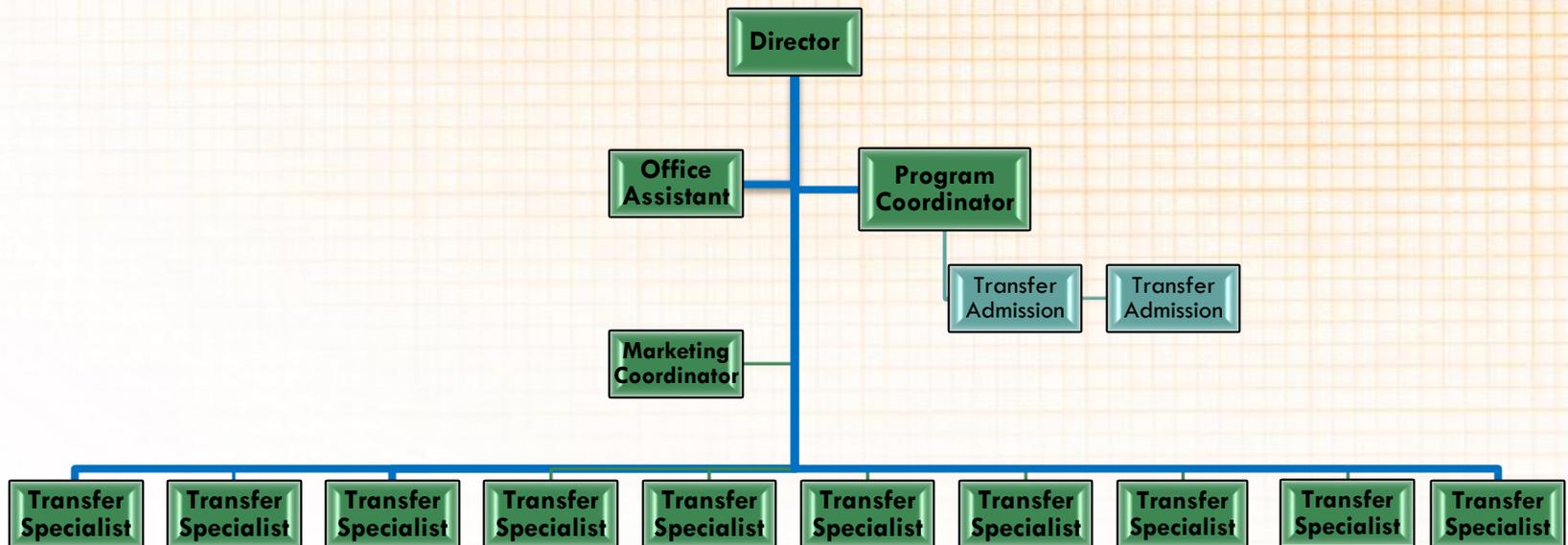
Recruitment	Type	Financial Need	Totals
	Logo Marketing and Promotional Materials	\$60,000	
	Marketing	\$90,000	
	FCS Partner Summit	\$25,000	
Sub-Total			\$175,000
Human Resources			
	Transfer Specialist (10)	\$646,667	
	Program Coordinator	\$66,000	
	Marketing Coordinator	\$91,700	
	Transfer Admissions Officer (x2)	\$84,000	
Sub-Total			\$888,367
Technology			
	Secure Data Sharing	\$0	
	Start Up Costs	\$45,000	
Sub-Total			\$45,000
Grand Total			\$1,108,367



CURRENT ORGANIZATIONAL CHART



PROPOSED ORGANIZATIONAL CHART



FLORIDA **A&M** UNIVERSITY



HAZING PREVENTION INITIATIVES

PRESENTED BY

Bryan F. Smith, J.D.

Florida Agricultural and Mechanical University

HAZING PREVENTION UPDATE

- **There were Eight (8) reports of hazing during the 2018-2019 Academic school year – seven (7) of those were unsubstantiated and one (1) was referred to the Office of Student Conduct for possible violations of the Student Code of Conduct**
- **The eight (8) reports represented allegations against: two NPHC sororities; one NPHC fraternity; one academic fraternity; one registered club/organization often associated with military science departments; one student dance organization; and the marching band based on two separate allegations**



HAZING PREVENTION EDUCATION

- **The University continues to provide information on hazing prevention through:**
 - workshops & individual organizational presentations;**
 - through the maintenance of a hazing prevention website;**
 - by providing the hazing regulation to all students during the registration process; and**
 - through the use of the Alivetek online hazing prevention course**

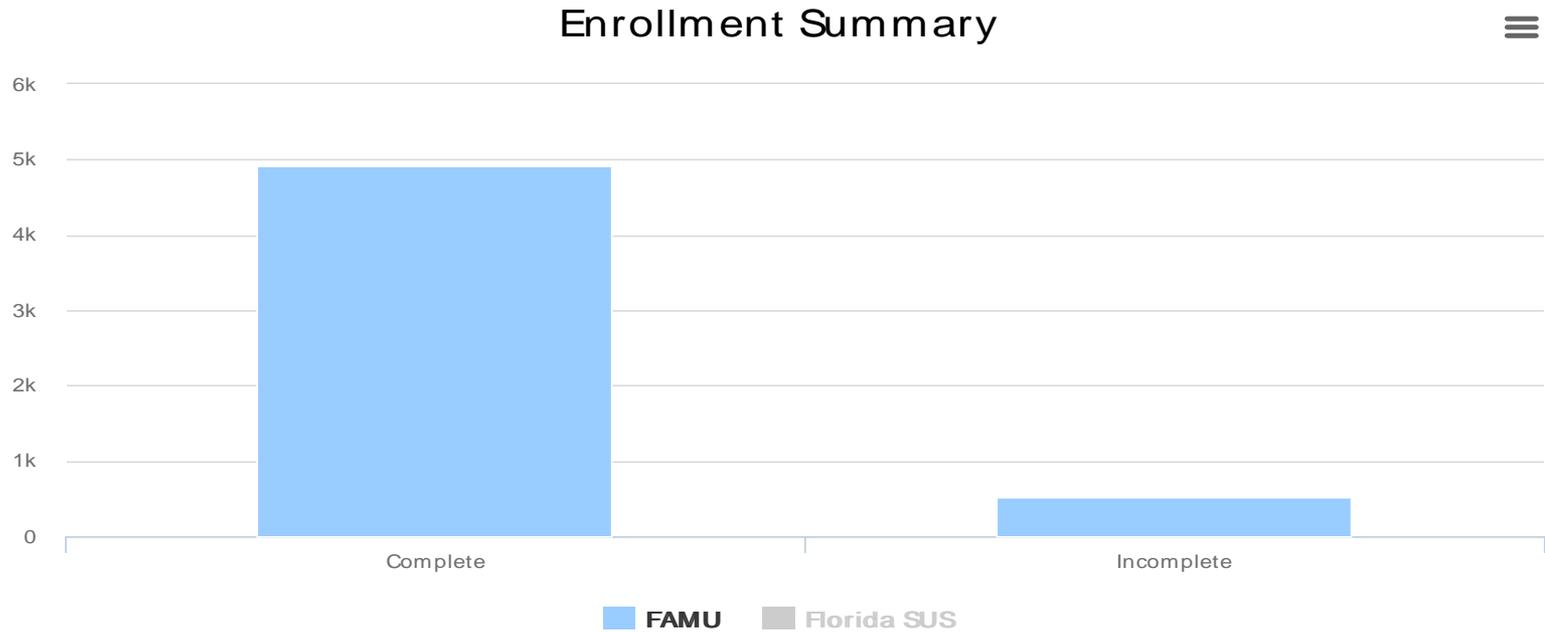


ALIVETEK HAZING PREVENTION COURSE

- **Will be presented during the New Student Orientations**
- **Will be incorporated into the First Year Experience course**
- **Will continue to be a requirement of participation for Clubs and Organizations**
- **Will continue to be a requirement of participation in the Marching Band**
- **Will be presented to all athletic programs**

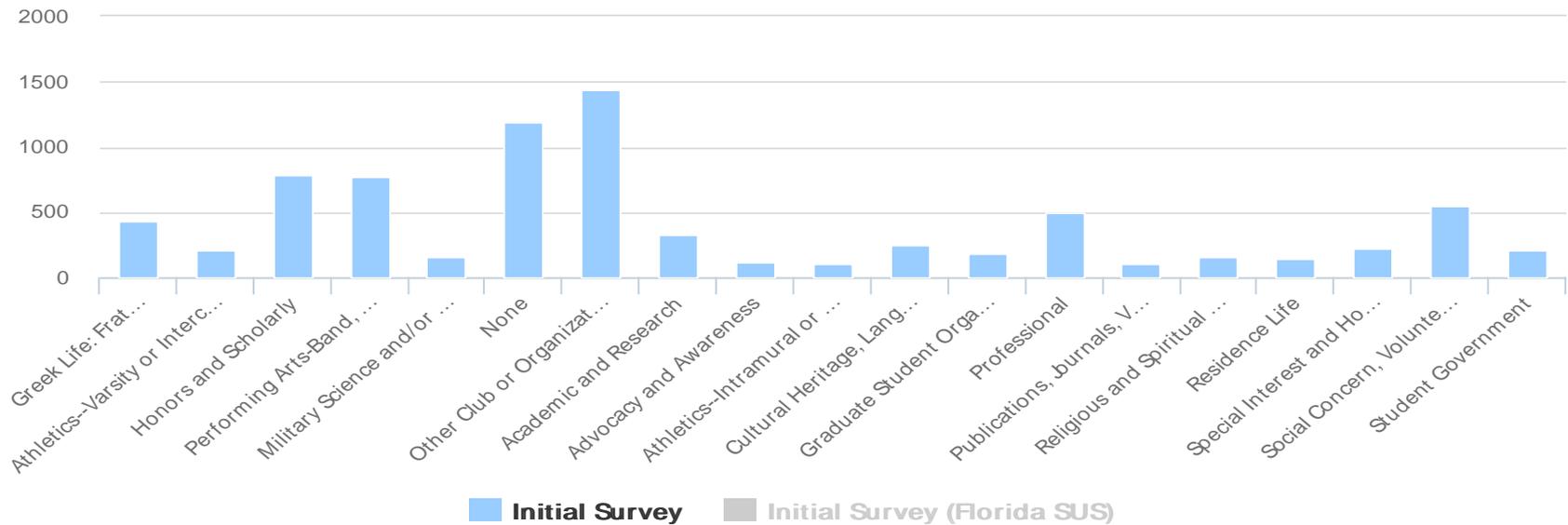


NUMBER OF FAMU ALIVETEK COURSE COMPLETERS (4913)



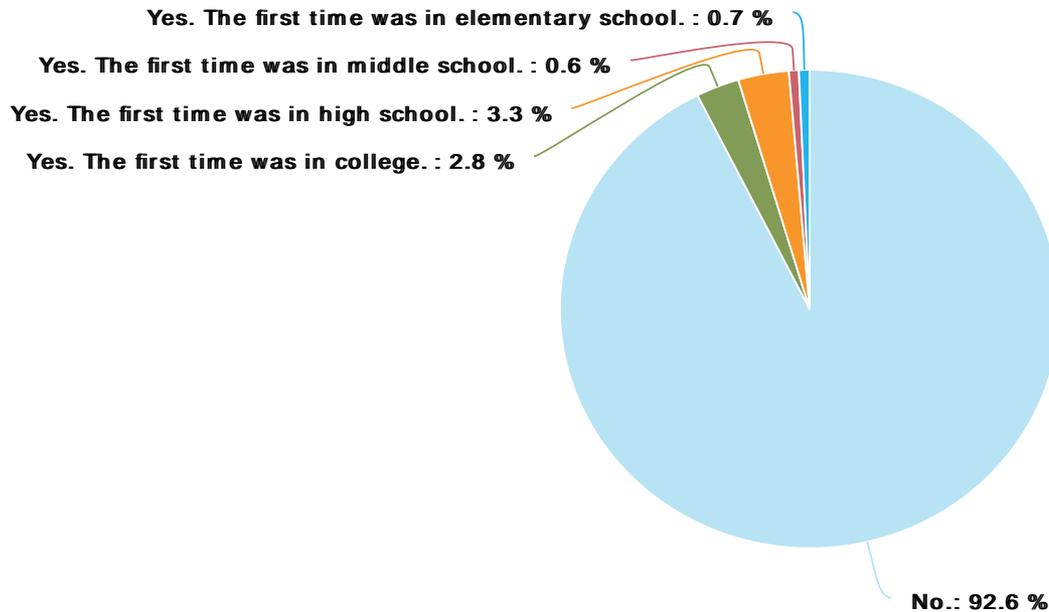
ORGANIZATIONAL MEMBERSHIP

Which type of organization(s) do you already belong to at this university? Select all that apply.



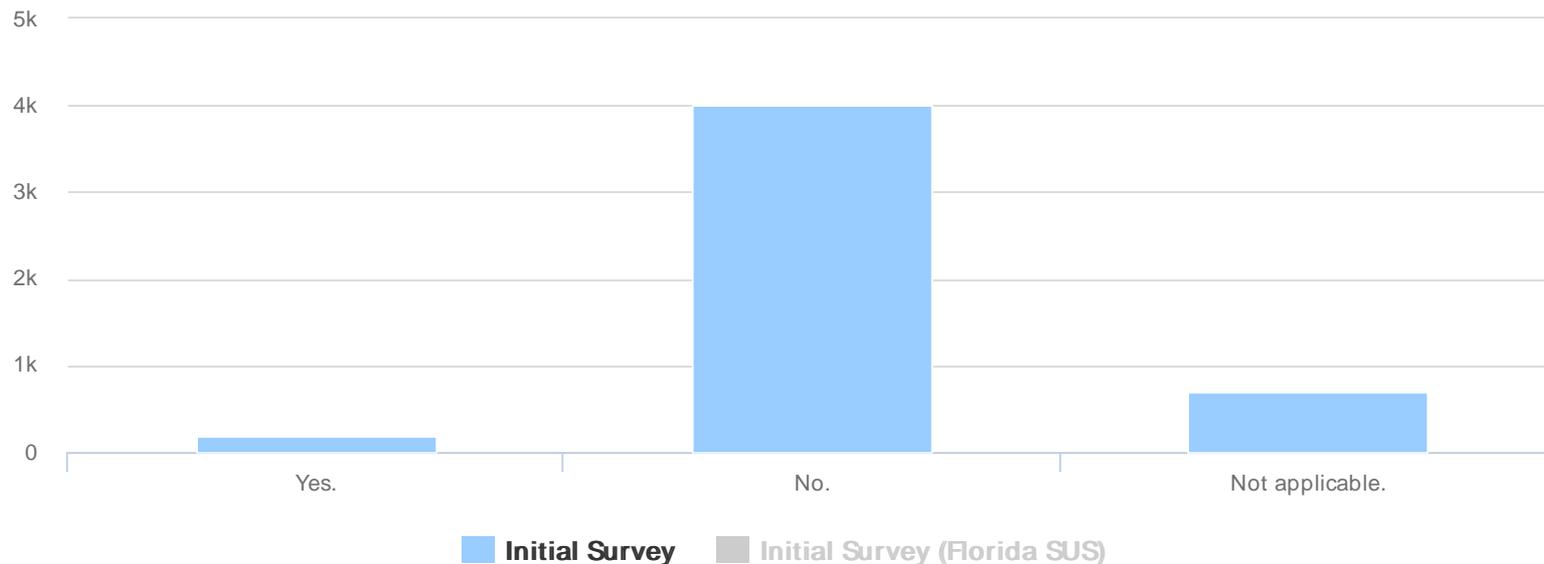
HAZING EXPERIENCES

Have you ever been hazed? Remember, your response is anonymous. ☰



RESPONSES TO HAZING REFUSAL/REPORTING

Have you been shunned, harassed or experienced other forms of retaliation because you complained about or refused to participate in hazing? ≡





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established 1887



**Florida Agricultural and Mechanical University
Board of Trustees Information Item**

Academic and Student Affairs Committee

Date: June 5, 2019

Agenda Item: X

Subject: Academic Affairs Update

Summary:

- Status Update on Key Initiatives
 - Update on Pharmacy Licensure Pass Rate
 - Update on Nursing Licensure Pass Rate

Update on Key Initiatives

Maurice Edington, PhD

Provost and Vice President for Academic Affairs

**Florida A&M University
BOT Academic and Student Affairs Committee Meeting
June 5, 2019**

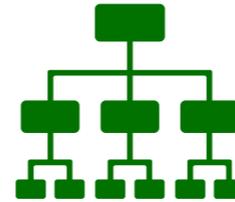
Critical Issues



Academic Leadership

Interim positions

Accountability and effectiveness



Organizational Structure

Administrative services

Academic support services



Academic Programs

Specialized accreditations

Curriculum and program development

Faculty workload and productivity



Resources

Efficiency in use of resources

Alignment of resource allocations with strategic priorities

Budget model and processes



Student Success

Graduation and retention rates

Licensure pass rates (Nursing & Pharmacy)

Degree production

Employment outcomes



Customer Service

Quality of services and facilities

Training and evaluation



Update on New Hires



Developmental Research School (DRS) Superintendent

Mr. Michael Johnson (July 1 start date)

College of Education Dean

Dr. Allyson Watson (July 1 start date)



Marketing/PR Coordinator for Academic Affairs

Mrs. Heather Johnson (July 1 start date)



Update on Searches

College of Law Dean

3 candidates under consideration

Vice President for Research

Applications under review by search committee

Title III Director

Position advertised May 24, 2019

Update on Licensure Pass Rates Doctor of Pharmacy (PharmD) Program

**Johnnie L. Early, II, Dean
College of Pharmacy and Pharmaceutical Sciences**

**Florida A&M University
BOT Academic and Student Affairs Committee Meeting
June 5, 2019**

NAPLEX Pass Rates

North American Pharmacy Licensure Examination (NAPLEX)

	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
Examinees	129	144	159	148
FAMU	85%	59%	74%	75%
National Benchmark	93%	86%	88%	89%
Accreditation Standard	Within 2 standard deviations of the national average for first-time test takers.			

Update on Licensure Pass Rates

Bachelor of Science in Nursing (BSN) Program

**Henry C. Talley, Dean
School of Nursing**

**Florida A&M University
BOT Academic and Student Affairs Committee Meeting
June 5, 2019**

NCLEX Pass Rates

National Council Licensure Examination (NCLEX)

	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Examinees	73	82	81	89	43*
FAMU First-time Pass Rate (Baccalaureate)	78%	76%	64%	82%	72%*
State Benchmark (Overall)	72%	73%	74%	73%	76%*
State Benchmark (Baccalaureate)	NA	NA	87%	89%	90%*
National Benchmark (Overall)	85%	85%	87%	88%	90%*
National Benchmark (Baccalaureate)	87%	88%	90%	92%	93%*
Accreditation Standard	Accreditation Commission for Education in Nursing (ACEN): 80% for first-time takers during the same 12-month period. Florida Board of Nursing (FBON): Within 10% of national average.				

**1st Quarter Results January – March 2019*



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