



# Academic and Student Affairs Committee Meeting

PRESENTED BY

Rodner Wright, Provost June 7, 2017

Florida Agricultural and Mechanical University



## 2017 Work Plan: Key Initiatives & Investments

(within 3 years)

#### 1. Increase student success

- Increasing student retention, persistence and graduation rates;
- Increasing passage rates on licensure exams;
- Increasing the availability of courses for current students by offering additional sections via the online modality;
- Increasing enrollment of AA transfers by developing specialized 2+2 articulation agreements;
- Increasing the number of graduates in programs of strategic emphasis.

### 2. Enrichment of Academic Programs

- Evaluating and modifying admissions policies
- Revising the curricula to ensure proper alignment with the most recent standards and competencies of the discipline
- Increasing communication to students about the exams' rigor
- Conducting focused workshops on test-taking preparations.

### 3. Increase the efficiency and effectiveness of University Operations

- Increased monitoring of academic programs;
- Enhancing engagement, communication and reporting;
- Improving progress on strategic plan goals and key performance indicators, including the Performance Based Funding Metrics;
- Establishing and maintaining a campus-wide data-driven culture;
- · Creating better alignment of resource allocations with institutional strategic priorities; and
- Enhancing campus-wide customer service, with a focus on student-service areas.





2011-12

63.3

2012-13

69.0

2013-14

70.1

# 2017 Work Plan: Performance Based Funding Metrics

2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
		59.2%	61.8%	64.6%	66.5%	68.5%	70.5%	72.5%
2. Mediar	n Wages o	of Bachelo	r's Gradu	ates Emp	loyed Ful	l-time		
2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
2. Averse	La Cast ta	\$28,800	\$32,000	\$32,700	\$33,350	\$34,000	\$34,700	
3. Averag	e Cost to		\$32,000 <b>ent</b> [Net Tuiti <b>2014-15</b>					\$35,400 aduates] 2019-20
_		the Stude	<b>ent</b> [Net Tuiti	on & Fees pe	r 120 Credit H	lours for Resi	dent Undergra	aduates]
2011-12	2012-13	the Stude	<b>ent</b> [Net Tuiti <b>2014-15</b> \$13,830	on & Fees pe <b>2015-16</b>	r 120 Credit H <b>2016-17</b>	lours for Resi 2017-18	dent Undergra 2018-19	aduates] <b>2019-20</b>

2015-16

74.6

2016-17

**77** 

2017-18

80

2018-19

83

2019-20

5. Academic Progress Rate [Second Year Retention Rate with At Least a 2.0 GPA]

2014-15

75.4



# 2017 Work Plan: Performance Based Funding Metrics

### 6. Percentage of Bachelor's Degrees Awarded within Programs of Strategic Emphasis

2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
48.5	50.3	51.1	49.7	48.0	49	51	53	55

### 7. University Access Rate [Percent of Undergraduates with a Pell grant]

	FALL 2012			the second control of the second		The state of the s	FALL 2018	FALL 2019
68.5	65.8	61.6	64.8	65.4	65	65	65	65

### 8. Percentage of Graduate Degrees Awarded within Programs of Strategic Emphasis

			2013-14						
_	48.8	43.5	43.3	51.5	58.2	58	59	60	60

### 9. BOG Choice: Percent of Baccalaureate Degrees Awarded Without Excess Hours

2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
	31.4	34.0	29.0	28.3	35	40	45	50

### 10. BOT Choice: Percent of R&D Expenditures Funded from External Sources

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2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
85.8	80.0	81.0	80.6	80.0*	80.0	80.0	80.0	80.0



# 2017 Work Plan: Key Performance Indicators Teaching & Learning Metrics (Selected)

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3.	Professi	ional Licensi	ure & Certif	ication Exan	n Pass Rate	s Above Be	nchmarks		
	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
	0 of 5	1 of 5	0 of 4	0 of 4	0 of 4	1 of 4	2 of 4	4 of 4	4 of 4
4.	Time to	Degree for	FTICs in 120	hr program	s				
	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
	5.6	5.5	5.3	5.2	5.2	5.1	4.9	4.7	4.5
5.	Four-Ye	ar FTIC Grad	luation Rate	es [full-time	students o	nly]			
	2008-12	2009-13	2010-14	2011-15	2012-16	2013-17	2014-18	2015-19	2016-20
	12	11	12	14	18	20	25	30	35
10	. Percen	nt of Underg	raduate FTE	in Online C	Courses				
	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
	0	1	1	2	2	4	7	10	15
11	. Percen	nt of Bachelo	or's Degrees	in STEM &	Health				
	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
	35	39	39	40	41	43	45	47	49



# 2017 Work Plan: Key Performance Indicators Scholarship, Research and Innovation Metrics

3.	<b>Total</b>	Research	<b>Expenditures</b>	(\$M)	
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2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
\$51	\$46	\$47	45.4*	45.8	46.3	46.7	47.5

### 4. Percentage of Research Expenditures Funded from External Sources

2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
80	81	81	80*	80	80	80	80





# 2017 Work Plan: Institution Specific Goals

### **Institution Specific Goals**

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 GOALS	2019 GOALS	2020 GOALS	2021 GOALS
Bachelor's Degrees Awarded to Minorities (Black, Asian, Hispanic, Native, Mixed)	1,517 2013-14	1,462 2014-15	<b>1,631</b> 2015-16	<b>1,660</b> 2016-17	<b>1,690</b> 2017-18	<b>1,730</b> 2018-19	<b>1,765</b> 2019-20
Number of graduate degrees awarded to African Americans	<b>475</b> 2013-14	468 2014-15	<b>445</b> 2015-16	<b>455</b> 2016-17	<b>465</b> 2017-18	<b>475</b> 2018-19	<b>485</b> 2019-20
Percent of Course Sections Offered via Distance and Blended Learning	2.1 Fall 2014	2.5 Fall 2015	2.5 Fall 2016	<b>2.7</b> Fall 2017	<b>4.0</b> Fall 2018	<b>7.0</b> Fall 2019	<b>10.0</b> Fall 2020
Number of students enrolled in graduate online programs	43 Fall 2014	<b>30</b> Fall 2015	<b>29</b> Fall 2016	<b>50</b> Fall 2017	<b>65</b> Fall 2018	<b>80</b> Fall 2019	<b>90</b> Fall 2020



# 2017 Work Plan: Planned Headcount and Distance Learning

# Planned Headcount Enrollment by Student Type

HEADCOUNT	FALL 2016 ACTUAL	FALL 2017 Plan	FALL 2018 Plan	FALL 2019 Plan	FALL 2020 Plan
UNDERGRADUATE	7,364	7,641	7,939	8,259	8,603
GRADUATE	1,804	1,912	2,027	2,149	2,278
NOT-DEGREE SEEKING	446	476	507	541	577
TOTAL	9,614	10,029	10,473	10,949	11,458

### **Distance Learning as a Percentage of Total Enrollment**

FULL-TIME EQUIVALENT (FTE)	2015-16 Actual	2016-17 Plan	2017-18 Plan	2018-19 Plan	2019-20 Plan
UNDERGRADUATE	2.21%	3.67%	3.87%	6.43%	8.95%
GRADUATE	2.46%	3.94%	4.16%	6.46%	9.99%
TOTAL	2.26%	3.72%	3.93%	6.44%	9.15%





# 2017 Work Plan: New Programs for Consideration in Academic Year 2017-18

PROGRAM TITLES	AREA OF STRATEGIC EMPHASIS	# OF OTHER UNIVERSITIES WITH SAME PROGRAM	OFFERED ONLINE			
BACHELOR'S PROGRAMS						
Biomedical Engineering	STEM	3	N			
Public Health	HEALTH	4	N			
MASTER'S PROGRAMS						
Aerospace Engineering	STEM	2	N			
Construction Engineering and Technology	STEM	2	N			
Systems Engineering	STEM	2	N			
DOCTORAL PROGRAMS						
Aerospace Engineering	STEM	1	N			
Doctor of Nursing Practice (DNP)	HEALTH	8	N			





"At FAMU, Great Things Are Happening Every Day."

