

**Florida Agricultural and Mechanical University
Board of Trustees**



Budget, Finance, and Facilities Committee Meeting

Date: November 29, 2017

Time: 11:30 a.m.

Location: Florida A&M University, Grand Ballroom

Committee Members: Kimberly Moore, Chair
Matthew Carter, Kelvin Lawson, Harold Mills, Belvin Perry, Craig Reed

AGENDA

- | | | |
|-----|---------------|---------------|
| I. | Call to Order | Trustee Moore |
| II. | Roll Call | Mrs. Turner |

CONSENT ITEM

- | | | |
|------|--|---------------|
| III. | Approval of Minutes: September 1, 2017 | Trustee Moore |
|------|--|---------------|

ACTION ITEMS

- | | | |
|-----|---|-------------------------------------|
| IV. | Approval of Amendment to the FY 2017-18 Operating Budget | Interim VP Ford/
Director Mathis |
| V. | Approval of Income and Expenditure Statements for Auxiliary Facilities with Outstanding Revenue Bonds | Interim VP Ford/
Director Mathis |
| VI. | Approval of CASS Amendment #1 for Construction Manager | AVP Kapileshwari |

INFORMATION ITEMS

- | | | |
|-------|---|---|
| VII. | Financial Status Report | AVP Holmes |
| VIII. | Write-Offs <ul style="list-style-type: none"> a) University Property b) Student Accounts | AVP Holmes |
| IX. | Project Updates <ul style="list-style-type: none"> a) CASS Project Update/Timeline b) Public Private Partnership (P3) c) University Construction (at-a-glance) d) Housing Facilities Update | AVP Kapileshwari
Director Talton
Director Talton
Director Wilder |
| X. | Food Service Vendor Update | AVP Brown |
| XI. | Succession Planning | AVP Ingram |
| XII. | Cost Savings (Quarterly Update) | Interim VP Ford |
| XIII. | Adjournment | Trustee Moore |

**Florida Agricultural and Mechanical University
Board of Trustees**



III.

Minutes

September 1, 2017

**Florida Agricultural and Mechanical University
Board of Trustees**



**Budget, Finance and Facilities Committee Minutes
Trustee Kimberly Moore, Chair**

Friday, September 1, 2017

MINUTES

Committee Members Present: Chair Kimberly Moore, Trustee Mathew Carter, Trustee Kelvin Lawson, Trustee Gary McCoy, Trustee Harold Mills, Trustee Belvin Perry

Call to Order / Roll Call

Chair Moore called the meeting to order. Mrs. Turner called the roll. A quorum was present.

CONSENT ITEMS

Approval of Minutes – June 7, 2017

There were no revisions to the minutes.

The motion to approve the consent item (June minutes) was made by Trustee Perry and seconded by Trustee Carter. The motion carried.

ACTION ITEMS

Approval of Campus Development Extension

AVP Kapileshwari indicated that currently we have a campus development agreement with the City of Tallahassee that determines the impacts of campus development on public services, transportation and facilities. This agreement is dated March 16, 2015 and is valid until December 31, 2017 but can be mutually extended, if necessary. To allow time for the master plan to be aligned with the recently approved strategic plan, the completion of the master plan update was delayed. The master plan completion process has since begun again and will be incorporating the most recent Capital Improvement Plan and University Strategic Plan.

Through this action item, we are seeking to extend our current campus development agreement with the City to December 2018 to allow adequate time for the master plan completion and to allow for review and approval. The staff recommends that the Board authorizes our President to enter into an agreement with the City of Tallahassee to extend the terms of the current campus development agreement to Dec 31, 2018 subject to review and approval by our Office of General Counsel.

This action item, Approval of Campus Development Extension, was moved for approval by Trustee Lawson and seconded by Trustee Perry. The motion carried.

Florida Agricultural and Mechanical University Board of Trustees



Law School Test Prep Fee

Dean Pernell explained that the fee that was originally authorized by the Board of Governors in 2012 to apply Title IV funds for purposes of bar review has been in effect since that time, although the fee hasn't been collected for the past 2 years. The purpose of the fee was to allow students to pay for a post-graduate bar review course at a substantially reduced rate. The fee was not collected because of questions regarding Title IV limitations for use of funds for a post-graduate program. College of Law currently has a proposal for the application of some non-Title IV funds that they hope will focus on programming during the academic year. That plan is currently being assessed. If the proposal is not approved, it is the College of Law's position that the authorization to collect the fee should remain, although we do not anticipate collecting if the current non-Title IV funding is approved and made available.

Questions/Comments re: Law School Test Prep Fee:

- Trustee Lawson asked had we cleared whatever hurdle that came up a couple of years ago around whether or not we could continue to do this. He also encouraged Dean Pernell to share other ideas on ways to increase passage rates at future meetings. *Response: Dean Pernell explained that it is not clear that if we were to apply in the same manner that was done a couple years ago, that the same legal problems would not arise. He further indicated that he had not seen any recent assessments from the Department of Education on the Title IV limitations. However, he does think that if we had the fee available and if for some reason we did have to go back to address the Title IV funds restrictions, we would have to reassess and possibly make changes to how the fee would be applied. Also to ensure that the fee focuses on programs or services that occur prior to a student's graduation.*
- Chair Moore asked what is the timeline as to when the proposal will be approved. *Response: Dean Pernell stated he was not certain what the timeline is. However, he has been in discussion with the provost and president regarding this matter. Hopefully a decision will be made within this academic cycle.*
- Discussion with Dr. Robinson, Trustee Mills, Trustee Moore, Trustee Lawson, and Interim VP Ford ensued regarding the university's appropriated recurring money from the legislature to be used to eliminate the need for students to have to pay those costs.
- *Wanda Ford clarified that the recommendation was that FAMU continue the law school test prep fee with deferment of fee collections.*

This action item, Approval of Law School Test Prep Fee, was moved for approval by Trustee Lawson and seconded by Trustee Mills. The motion carried.

Florida Agricultural and Mechanical University Board of Trustees



Contractual Agreement for Application Service Provider

AVP Ron Henry explained that Information Technology is seeking to continue the contractual relationship with vendor Sierra Cedar. The contract is for five years beginning September 17, 2017 through September 2022. No changes in contract terms or the amount.

Questions/Comments re: Contractual Agreement for Application Service Provider:

- Trustee Lawson asked that given the size of the contract (over \$1 million) are you comfortable that we are getting quality service from the provider and there is no need to let it go on longer to see if other weigh in on the bid. Response: AVP Henry explained that he is comfortable with continuing the contract as it.
- Trustee Moore asked were there other components of ERP that need to be implemented. Response: AVP Henry indicated that there are only upgrades needed, not new components.

This action item, Approval of Law School Test Prep Fee, was moved for approval by Trustee Mills and seconded by Trustee Lawson. The motion carried.

INFORMATION ITEMS

Project Update: CASS Project

AVP Kapileshwari shared that the Center for Academic Success and Student Services project is on schedule. The design team has completed all the phases up to the design development phase. The construction team has completed and submitted the costs for each of the phases.

Project Update: Public, Private, Partnership (P3)

Craig Talton indicated that the Public Private Partnership project started 18 months ago with a three-phase approach: Housing, Mixed Use, and Athletic Conference. Recently issued a letter, a non-binding agreement, giving a select partner an opportunity to secure funding. The selected partner has a 4-month time period to develop a funding plan to then negotiate the terms for phase 1. Housing is the number one priority and thus is the first phase of the P3 process. Once phase 1 terms are established, it will be submitted to the BOT for approval. If approved, it will be submitted to the BOG for approval. Then the processes for the next phase will be initiated.

Questions re: P3 Project

Florida Agricultural and Mechanical University Board of Trustees



- Trustee Carter asked if there are two vendors for ITN. *Response: Director Talton responded that there is one chosen, but if an agreement is not reached after four months, then we will have the right to go to the other vendor to negotiate.*

Update: UCF Visit

Chair Moore explained how she, Interim VP Ford, and AVP Tiffany Holmes went to the University of Central Florida. During visit Cha and saw a strong cooperation between the different business models and enterprises. They used housing as leveraging piece for not only student housing but also student success. UCF has agreed to be an unpaid partner in the P3 route.

A FAMU Housing Workshop is planned for our Board of Trustees in the near future.

P3 Vendor Communication

Emily Crutcher with JLL explained that based on the exclusive right to negotiate agreement that was signed August 8, 2017 by the developer and FAMU; there is a four-month period to complete a development agreement. Ms. Crutcher proceeded through the powerpoint slides describing the timeline and tasks. Mid-December ends the four-month period.

Questions re: P3 Vendor communication:

- Trustee Bruno asked if parking a component of the P3 plan. *Response: Craig Talton responded parking is part of the mixed-use portion or phase of the project.*

Project Update: University Construction

AVP Kapileshwari provided the updates on construction projects with the presentation slides facilitating the discussion.

Cost Savings (Quarterly Update)

Interim VP Ford referred the board to the presentation slide that listed several cost savings and cost avoidance strategies along with approximate savings.

The meeting was adjourned.

**Florida Agricultural and Mechanical University
Board of Trustees**



IV.

**Approval of Amendment to the
FY 2017-18 Operating Budget**



**Florida Agricultural and Mechanical University
Board of Trustees
ACTION ITEM**

**Budget, Finance & Facilities Committee
Date: Wednesday, November 29, 2017
Agenda Item: IV**

Item Origination and Authorization			
Policy _____	Award of Bid _____	Budget Amendment _____	Change Order _____
Resolution _____	Contract _____	Grant _____	Other _____

Action of Board				
Approved _____	Approved w/ Conditions _____	Disapproved _____	Continued _____	Withdrawn _____

Subject:

Approval of Amendment to the FY 2017-18 Operating Budget

Rationale:

Additional Budget Authority is requested in the following budget entity: Fund 117 Student Activities - Florida Statutes 1009.24(10)(b) states: “Unexpended funds and undisbursed funds remaining at the end of a fiscal year shall be carried over and remain in the student activity and service fund and be available for allocation and expenditure during the next fiscal year.” The amount of unexpended funds for fiscal year 2016-17 is \$413,744 and additional budget authority is being requested for this amount.

Recommendation:

It is recommended that the Board of Trustees approve the amendment to the FY2017-2018 Operating Budget.

Prepared by: Budget Office

Approved by: Vice President Wanda Ford

Florida Agricultural and Mechanical University
Board of Trustees



V.

Approval of Income and Expenditure Statements
for Auxiliary Facilities with Outstanding Revenue
Bonds



**Florida Agricultural and Mechanical University
Board of Trustees
ACTION ITEM**

**Budget, Finance & Facilities Committee
Date: Wednesday, November 29, 2017
Agenda Item: V**

Item Origination and Authorization			
Policy _____	Award of Bid _____	Budget Amendment _____	Change Order _____
Resolution _____	Contract _____	Grant _____	Other _____

Action of Board				
Approved _____	Approved w/ Conditions _____	Disapproved _____	Continued _____	Withdrawn _____

Subject: Approval of Income and Expenditure Statements for Auxiliary Facilities with Outstanding Revenue Bonds

Rationale: Pursuant to Board of Governors Regulation 9.008, the collection of fiscal information related to certain auxiliary facilities with revenue bond covenant language requiring prior year, current year, and projected subsequent year income and expenditure must be adopted by the University Board of Trustees prior to being presented to the Board of Governors for approval.

Recommendation: It is recommended that the Board of Trustees approve the Income and Expenditure Statement (Operating Budgets) for these Auxiliary Facilities with Outstanding Revenue Bonds.

Attachments: BOG Regulation 9.008 and the Income and Expenditure Statement for Housing

Prepared by: Budget Office

Approved by: Vice President Wanda Ford

9.008 University Auxiliary Facilities with Outstanding Revenue Bonds.

(1) Certain outstanding state university system bond issues for auxiliary facilities have covenants that state: "The Board of Governors shall annually, at least ninety (90) days preceding the beginning of each fiscal year, or at any other time as requested by the Board of Administration, prepare a detailed budget providing reasonable estimates of the estimated current revenues and expenses of the university during the succeeding fiscal year and setting forth the amount to be deposited in the (facility name) Maintenance and Equipment Reserve Fund. The budget shall be adopted by the Board of Governors and shall not be changed during the fiscal year except by the same procedure by which it was adopted."

(2) In order to satisfy bond covenant requirements specified in (1), it is necessary for each university to develop and submit, in advance of the annual submission of institutional budgets in August, operating budget detail approved by the University Board of Trustees for auxiliary facilities with such bond covenants and to report the anticipated amount to be deposited in the (facility) Maintenance and Equipment Reserve Fund(s). The reserve fund amount for each auxiliary bond issue shall be determined by each university's Board of Trustees in accordance with institutional policy and/or bond covenant requirements. Other reserve accounts may be established as warranted including, but not limited to, a debt service reserve and a general liability reserve.

(3) Universities shall prepare an Income and Expenditure Statement, in a format provided by the Board of Governors, for each auxiliary bond issue (or series issue as amended). However, only where specifically required by bond covenants must these Income and Expenditure Statements be submitted to the Board for approval. The required annual submission date shall be established by the Board Office, but shall be no later than ninety (90) days prior to the beginning of the fiscal year reporting period. The financial information provided will be presented to the Board of Governors for approval as soon as meeting scheduling permits.

(4) When required by bond covenants, the operating budget for auxiliary facilities must be approved by the Board of Trustees in advance of submission to the Board of Governors, must identify the planned beginning and ending reserve amounts, and planned use of reserves. Reserves may be used as authorized by the approved Income and Expenditure Statements including, but not limited to, such items as planned or unplanned capital expenditures for related auxiliary facilities, capital planning, mitigation of interest rate risk, temporary cash flow purposes, or other purposes related to the auxiliary programs. In determining the appropriate level of auxiliary facility reserves, the focus should be on the long-term sustainability and affordability to the student of the auxiliary program. Coverage should be adequate to comply with bond covenants, and each university may establish higher target coverage levels where needed to maintain or improve credit ratings.

Authority: Section 7(d), Art. IX, Fla. Const., Specific Bond Covenant Language, State Bond Act, Section 11(d), Art. VII, Fla Const., History-New 12-6-04, Amended 6-22-17

INCOME AND EXPENDITURE STATEMENT

UNIVERSITY: FLORIDA A&M UNIVERSITY

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BOND TITLE: STUDENT DORMITORY REVENUE AND REVENUE REFUNDING SERIES 2010 A&B

AUXILIARY FACILITY (IES): Housing Operations

	2016-17 Actual	2017-18 Estimated	2018-19 Projected
1. REVENUE CARRIED FORWARD			
A. Operating Cash Carried Forward:			
Liquid	4,525,764	6,904,473	6,904,593
Investments	0	0	0
Sub-Total:	4,525,764	6,904,473	6,904,593
B. Replacement Reserve Forward:			
Bond Covenants (Facilities Maintenance and Equipment)	4,354,782	4,814,895	4,286,734
Other	0	0	0
Sub-Total:	4,354,782	4,814,895	4,286,734
TOTAL CARRIED FORWARD (A +B):	8,880,546	11,719,368	11,191,327
2. CURRENT YEAR REVENUE:			
* Revenue	14,795,672	15,727,969	15,727,969
Interest Income	0	0	0
Other Income		0	0
TOTAL CURRENT YEAR REVENUE:	14,795,672	15,727,969	15,727,969
3. SUMMARY OF AVAILABLE REVENUES (1 +2):	23,676,218	27,447,337	26,919,296
4. EXPENDITURES			
Salaries and Matching	2,641,218	3,622,224	3,622,224
Other Personal Services	431,690	200,000	200,000
Operating Expense	2,936,076	5,400,000	4,919,000
Repairs and Maintenance		0	0
Debt Service	5,926,849	5,923,786	5,923,786
Repair and Replacement Expense		0	
Operating Capital Outlay	21,017	110,000	110,000
Other Expense & Transfers Out		0	0
TOTAL EXPENDITURES:	11,956,850	15,256,010	14,775,010
5. TRANSFERS TO REPLACEMENT RESERVES			
Bond Covenants (Facilities Maintenance and Equipment)	460,113	471,839	490,713
Other	0	0	0
Sub-Total:	460,113	471,839	490,713
6. TRANSFERS FROM REPLACEMENT RESERVES			
Bond Covenants (Facilities Maintenance and Equipment)		1,000,000	2,000,000
Other	0	0	0
Sub-Total:	0	1,000,000	2,000,000
7. ENDING REPLACEMENT RESERVES (1B +5 -6)			
Bond Covenants & Other (Facilities Maintenance and Equipment)	4,814,895	4,286,734	2,777,447
Interest Income Earned on Reserve Balance	0	0	0
Sub-Total:	4,814,895	4,286,734	2,777,447
8. ENDING OPERATING CASH (1A +2 -4 -5)	6,904,473	6,904,593	7,366,839
9. SUMMARY OF ENDING REVENUES (7 +8)	11,719,368	11,191,327	10,144,286

*** REQUIRED INFORMATION ***

Date budget approved by University Board of Trustees : November 29, 2017

OR : Anticipated approval date by University Board of Trustees :
(Follow-up confirmation of UBOT approval will be required)

Prepared By : Ronica Mathis

Telephone : (850) 412-5289

* Revenue as outlined in the Bond Covenants to support the debt servicing of the bonds.

UNIVERSITY AXILIARY FACILITIES
NARRATIVE SUPPLEMENT TO INCOME AND EXPENDITURE STATEMENT
TO BE PROVIDED TO BOARD OF GOVERNORS MEMBERS

1. Do the pledged revenues reported contain any overhead assessments ? If yes, please explain.

NO

2. Do pledged revenues or expenditures change year over year 10% or more ? If yes, please explain.

Yes. During the 2018-19 fiscal year, there will be upgrades to the HVAC systems, roof replacements, and window replacements in several buildings. The operating expenditures was reduced, because in 2017-18 bathrooms were upgraded, cabinets replaced and other minor repairs were taken care of along with landscaping. At the end of the fiscal year some of these items will be capitalized and moved to OCO.

3. Please explain amounts categorized as "other".

N/A

4. Add lines as needed for additional university comments. This information will be shared with Board of Governors members.

**Florida Agricultural and Mechanical University
Board of Trustees**



VI.

**Approval of CASS Amendment #1
for Construction Manager**



Florida Agricultural and Mechanical University
Board of Trustees
ACTION ITEM

Budget, Finance & Facilities Committee
Date: Wednesday, November 29, 2017
Agenda Item: VI

Item Origination and Authorization				
Policy _____	Award of Bid _____	Budget Amendment _____	Change Order _____	
Resolution _____	Contract _____	Grant _____	Other _____	

Action of Board				
Approved _____	Approved w/ Conditions _____	Disapproved _____	Continued _____	Withdrawn _____

Subject:

Amendment #1 to the agreement between Owner and Construction Manager for the Center for Access and Student Success Building. **This cost is included in the total estimated project cost of \$40,728,149.**

Rationale and Benefit:

The FAMU Center for Access and Student Success (CASS) is designed to be a multipurpose building serving as a one-stop shop for programs like recruitment, admissions, financial aid and enrollment management. This building will also house registrar, scholarship office, counselling services, and the Center for Disability Access and Resources.

This project will contribute towards improving the retention and graduation rates for students, by expanding outreach and recruitment, increasing counselling services, and improving the overall customer service for students, parents, and alumni.

Total funds requested for this project is \$40,728,149 (based on current estimate), of which \$16,155,000 has been received.

To date, University has procured and selected A/E services (JRA) and preconstruction services (Ajax). University has also contracted with Carr, Riggs, and Ingram for construction audit services.

The project team has completed the conceptual and advanced schematic design, site utility analyses, design development, and early site package design phase. To continue the progress with the funding received to date, the project team has adopted a phased design and construction approach. Accordingly,

- The first phase will focus on the site and utility work (**Amendment #1**),
- The second phase will focus on the foundation and structural elements,



**Florida Agricultural and Mechanical University
Board of Trustees
ACTION ITEM**

**Budget, Finance & Facilities Committee
Date: Wednesday, November 29, 2017
Agenda Item: VI**

- The third phase will address the balance of the building construction and build out.

With funding appropriated to date, the University will complete the first two phases of the project by summer 2018. The design for the early site package was completed in October 2017. Although the ceremonial ground breaking for this project took place in June 2017, the site construction work is scheduled to begin late November or early December 2017, after the approval of **Amendment #1** to the Construction Manager's agreement.

Current Construction Manager Pre-Construction Services contract - \$190,074.00 (*completed*)

Requesting Amendment #1 for Construction Manager - **\$1,395,890.00** (*current request*)

New contract amount - \$1,585,964.00

Amendment #1 will incorporate all site related construction work outlined in the early site design package issued by the project architect (JRA). Site utility connections and necessary utility shutdowns will be coordinated during this year's winter break, with the completion of this phase scheduled around end of March 2018.

The current project status update and the look ahead schedule of activities for this project is included as an informational item.

Recommendation: Authorize the President to execute **Amendment #1** in the amount of \$1,395,890.00 to the pre-construction services agreement with Ajax, subject to the review and approval of the Office of the General Counsel. **This cost is included in the total estimated project cost of \$40,728,149.**

**Florida Agricultural and Mechanical University
Board of Trustees**



Supplemental Materials

Information Item VIII: Write-Offs

b) Student Accounts



Florida Agricultural and Mechanical University

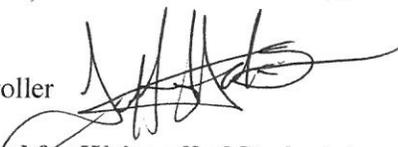
TALLAHASSEE, FLORIDA 32307-3200

TELEPHONE: (850) 561-2273
FAX: (850) 561-2461

OFFICE OF THE CONTROLLER
& STUDENT FINANCIAL SERVICES
201 FHAC

To: Dr. Larry Robinson
Interim University President

Thru: Dr. Wanda Ford
Interim CFO & VP, Finance & Administration

From: Tiffany Holmes
University Controller 

RE: **Request Approval for Write-off of Student Accounts**

Date: October 27, 2017

Pursuant to Florida Statutes 1010.03 and Board of Trustees Regulation 3.019, approval is requested to write-off the following uncollectible accounts and immaterial accounts. Uncollectible Accounts Receivables include accounts received that were placed with collection agencies and returned as uncollectible. Immaterial Accounts Receivable includes student's accounts that are less than \$100.00 and not currently enrolled with the University. The combined total of both account receivables make up this years Write-offs.

Uncollectible Accounts Receivable	\$ 15,785,014.83
Immaterial Accounts Receivable	\$ <u>95,130.19</u>
Total Write-Offs	\$ 15,880,145.02

Upon your approval, we will place permanent "Holds" on the records of these students. The Holds will prevent release of University records (transcripts, diplomas, etc.) and/or subsequent registration efforts until the debt is paid in full.

Approved: 
Wanda Ford, Interim CFO & VP

Approved: 
Larry Robinson, Interim President

Attachment

STUDENT ACCOUNTS RECEIVABLE WRITE-OFF, FY 2017-18

ACCOUNT DESCRIPTION	BALANCE
Activity & Service Fees	\$ 285,281.14
Athletic Administration	\$ 367,066.72
Athletics - Adm & Gen	\$ 9,881.67
Auxiliary Overhead	\$ 50.00
Biology - Material/Supplies Fe	\$ 2,094.84
Book Voucher Program	\$ 103,635.96
Building Fees-Board Of Regents	\$ 2,028.75
Capital Improvement-Board Of R	\$ 39,205.64
Financial Aid Disbursement	\$ 1,866,439.32
Cropper Hall	\$ 151,565.30
Diamond Hall	\$ 37,072.10
Dist Learning - Public Health	\$ 33,700.00
Distance Learning - MBA	\$ 92,360.00
Distance Learning - Nursing	\$ 23,924.00
FAMU Child Care Center	\$ 699.08
FAMU Village.	\$ 50,875.12
Federal Pell Grant Program 200	\$ 975.00
Federal Perkins Loan (NDSL)	\$ 3,987.87
Financial Aid Fee	\$ 8,807.06
Food Service-Meal Plan	\$ 1,646,781.20
Guarantee Payment Of Fees	\$ 23,333.37
Health Service - Pharmacy	\$ 23,537.77
Hosp O&M St Hlth Cl	\$ 155,788.35
Housing Office	\$ 62,353.40
Lab Fee - Chemistry	\$ 1,445.25
Law School Bar Prep Fee	\$ 356,252.87
Library Books	\$ 48,359.07
Material & Supply Fee - Comput	\$ 1,275.00
Material & Supply Fee - Journa	\$ 1,211.25
Material & Supply Fee - Nursin	\$ 110.00
Material & Supply Fee - Pharma	\$ 135.00
McGuinn Hall	\$ 98,503.21
Music Material Supply	\$ 375.00
Nursing ATI Fees	\$ 105.00
Orientation Fee	\$ 26,962.84
Paddyfote Complex	\$ 533,858.35
Palmetto Street - Phase 3	\$ 344,374.86
Palmetto Street Apts.-North	\$ 322,067.81
Palmetto Street Apts.-South	\$ 388,981.05
Polkinghorn Village Apts	\$ 127.00
Postal Service	\$ 14,648.09
Regents Emergency Loan	\$ 19,551.39
Reimburse for Duplicate Checks	\$ 5,074.42
Returned Checks/Accounts Recei	\$ 121,511.49
Sampson Hall	\$ 75,078.96
Sch.Need Base-Financial Aid Fe	\$ 262,747.64
Student Disciplinary Fines	\$ 11,492.52
Student Fee Trust Fund	\$ 7,279,360.57
Study Abroad Program (Dominica	\$ 4,724.76
Supply Fee - Graphic Arts	\$ 120.00
Technology Fee	\$ 32,602.25
Third Party Sponsor	\$ 6,920.48
Transcript Fee	\$ 1,684.64
Truth Hall	\$ 56,468.08
University Commons	\$ 128,001.42
University Gardens Lease Pro	\$ 76,999.72
University Parking Services	\$ 357,183.87
University Rattler Card	\$ 29,612.77
Wheatley Hall	\$ 151,328.86
Young Hall	\$ 34,315.68
Immaterial Amounts (<\$100)	\$ 95,130.19
Total	\$ 15,880,145.02